

# Public Document Pack



## NORTH EAST (INNER) AREA COMMITTEE

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Meeting to be held in NE City Learning Centre on  
Monday, 1st December, 2008 at 4.00 pm

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### MEMBERSHIP

#### Councillors

J Dowson	-	Chapel Allerton
M Rafique	-	Chapel Allerton
E Taylor	-	Chapel Allerton
R Harker	-	Moortown
M Harris	-	Moortown
B Lancaster	-	Moortown
V Kendall	-	Roundhay
M Lobley	-	Roundhay
P Wadsworth	-	Roundhay

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## **A BRIEF EXPLANATION OF COUNCIL FUNCTIONS AND EXECUTIVE FUNCTIONS**

There are certain functions that are defined by regulations which can only be carried out at a meeting of the Full Council or under a Scheme of Delegation approved by the Full Council. Everything else is an Executive Function and, therefore, is carried out by the Council's Executive Board or under a Scheme of Delegation agreed by the Executive Board.

The Area Committee has some functions which are delegated from full Council and some Functions which are delegated from the Executive Board. Both functions are kept separately in order to make it clear where the authority has come from so that if there are decisions that the Area Committee decides not to make they know which body the decision should be referred back to.

# A G E N D A

Item No	Ward	Item Not Open		Page No
1			<p><b>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</b></p> <p>To consider any appeals in accordance with Procedure Rule 25 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded)</p> <p>(*In accordance with Procedure Rule 25, written notice of an appeal must be received by the Chief Democratic Services Officer at least 24 hours before the meeting)</p>	
2			<p><b>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</b></p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p><b>RESOLVED</b> – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p>	

Item No	Ward	Item Not Open		Page No
3			<p><b>LATE ITEMS</b></p> <p>To identify items which have been admitted to the agenda by the Chair for consideration</p> <p>(The special circumstances shall be specified in the minutes)</p>	
4			<p><b>DECLARATION OF INTERESTS</b></p> <p>To declare any personal/prejudicial interests for the purpose of Section 81(3) of the Local Government Act 2000 and paragraphs 8 to 12 of the Members Code of Conduct</p>	
5			<p><b>APOLOGIES</b></p>	
6			<p><b>OPEN FORUM</b></p> <p>In accordance with Paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Area Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair.</p>	
7			<p><b>MINUTES</b></p> <p>To confirm as a correct record the attached minutes of the meeting held on 20 October 2008</p>	1 - 4
8			<p><b>NORTH EAST DIVISIONAL COMMUNITY SAFETY PARTNERSHIP – PROGRESS AND PERFORMANCE REPORT</b></p> <p>To receive and consider the attached report of the East North East Area Manager.</p> <p><b>Executive Function</b></p>	5 - 20

Item No	Ward	Item Not Open		Page No
9			<p><b>ACTIONS AND ACHIEVEMENTS REPORT</b></p> <p>To receive and consider the attached report of the East North East Area Manager.</p> <p><b>Executive Function</b></p>	21 - 32
10			<p><b>THE CHILDREN AND YOUNG PEOPLE'S PLAN 2009-14 AND THE DEVELOPMENT OF LOCAL PRIORITIES FOR ACTION</b></p> <p>To receive and consider the attached report of the Director of Children's Services.</p> <p><b>Council Function</b></p>	33 - 36
11			<p><b>REVISED CHILDREN'S SERVICES ARRANGEMENTS FOR MORE EFFECTIVE LOCALITY WORKING WITH FAMILIES</b></p> <p>To receive and consider the attached report of the Director of Children's Services.</p> <p><b>Council Function</b></p>	37 - 56
12			<p><b>WELL-BEING BUDGET – PROJECT/ACTIVITY PROPOSALS</b></p> <p>To receive and consider the attached report of the East North East Area Manager.</p> <p><b>Executive Function</b></p>	57 - 66
13			<p><b>DATE AND TIME OF NEXT MEETING</b></p> <p>Monday, 2 February 2008 at 4.00 p.m.</p> <p><b>MAP OF TODAY'S VENUE</b></p> <p>NE City Learning Centre, Allerton Grange</p>	

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# Agenda Item 7

## NORTH EAST (INNER) AREA COMMITTEE

MONDAY, 20TH OCTOBER, 2008

**PRESENT:** Councillor Wadsworth in the Chair  
Councillors R Harker, V Kendall,  
M Rafique, E Taylor and P Wadsworth

### 25 Election of Chair

Due to the absence of the Chair, members were asked to nominate and take a formal vote on the election of a Chair for the meeting.

**RESOLVED** – That Councillor Wadsworth be elected Chair for the meeting.

### 26 Declaration of Interests

Councillor Wadsworth declared a personal and prejudicial interest in Agenda Item 9, Well-Being Budget – Project/Activity Proposals due to his position as a Director of East North East Homes ALMO. He withdrew from the meeting during discussion and voting on the funding application from East North East Homes. Minute No. 31 refers.

Councillor Rafique declared a personal and prejudicial interest in Agenda Item 9, Well-Being Budget – Project/Activity Proposals due to his position as a Board Member of REEMAP. He withdrew from the meeting during the discussion and voting on the funding application from REEMAP. Minute No 31 refers.

Councillors Dowson and Kendal declared a personal interest in Agenda Item 9, Well-Being Budget – Project/Activity Proposals due to their positions on the East North East Homes Area Panel and the funding application from East North East Homes. Minute No. 31 refers.

### 27 Apologies

Apologies for absence were received on behalf of Councillors Lancaster and Lobley.

### 28 Open Forum

The agenda made reference to the provision contained in the Area Committee Procedure rules for an Open Forum Session at each ordinary meeting of an Area Committee, for members of the public to ask questions or to make representations on matters within the terms of reference of the Area Committee. On this occasion, no matters were raised under this item by those members of the public who were in attendance.

Draft minutes to be approved at the meeting  
to be held on Monday, 1st December, 2008

## 29 Minutes

**RESOLVED** – That the minutes of the meeting held on 1 September 2008, be confirmed as a correct record.

## 30 Leeds Colleges Merger Consultation

The report of the East North East Area Manager informed Members of the Executive Board's endorsement of the proposed merger of the City's 3 largest colleges, namely Leeds Thomas Danby, Leeds College of Technology and Park Lane College which will result in the creation of a new single institution to be known as Leeds City College.

The Chair welcomed the following to the meeting:

- Christine George – Learning Skills Council
- Paul Forbes – Learning Skills Council

Christine George gave the Board a presentation on the proposed merger. Following a review of college provision in Leeds it had been concluded that some of the current college accommodation in Leeds was no longer fit for purpose along and there was a duplication of provision. There was also a need to raise post 16 educational achievement and increase numbers of students progressing to higher education.

The Committee was informed that a strategic board comprising of Governors from the Colleges concerned was in place, with an independent chair. Initial proposals had also included Joseph Priestly College and Leeds College of Building and they had not opted to form part of the proposed Leeds City College. It was also reported that the Learning Skills Council would be committing 100% funding towards the merger and Members were asked what they would like to see the college provide and where from.

In response to the presentation and Members questions, the following issues were discussed:

- Leeds College of Building felt as a specialist college, that they wished to remain as a single college, as did Joseph Priestly College. It was reported that the Executive Board had supported the proposal to merge all 5 colleges.
- Capital funding for colleges in Leeds would be concentrated on the proposed Leeds City College in the near future.
- The use of satellite facilities, particularly facilities already available across Leeds.
- Links with schools and vocational courses.
- The new college would have its own management team and governing body.
- It was suggested that a future Area Committee Engagement event be held to highlight education opportunities for 14 to 19 year olds.



## **RESOLVED –**

- (a) That the report be noted.
- (b) That Area Management be updated on progress with the Leeds City College and Area Committee be kept informed.

### **31 Well-Being Budget - Project/Activity Proposals**

The East North East Area Manager submitted a report which outlined details of proposed projects/activities to deliver local actions relating to agreed themes and outcomes of the Area Delivery Plan.

Further to the application from West Yorkshire Probation Service for the Pilot Community Payback Team, the Chair introduced Margaret Ambler of the Probation Service to the meeting. She informed the Committee of the work of the Community Payback Team and of the pilots that had already been held in other areas.

In relation to the application from the Roundhay Planning Forum, Mike Fox and Lynton Incoll attended the meeting on the Forum's behalf. The committee was advised that the planned production of the Neighbourhood Design Statement was going to cost more than initially estimated, partly due to a failed attempt for additional funding, and this was the main reason for submitting another application to the Committee. Increased printing and design costs had also added to the overall total.

**RESOLVED –** That the report be noted and that the following decisions be made in respect of Well-Being budget applications:

- a) Meanwood Valley Urban Farm - £5,900 (capital) – Approved
- b) LCC: Roundhay Cricket Wickets - £7,050 (capital) – Approved subject to equivalent funding from Inner East Area Committee
- c) East North East Homes Gledhow Towers CCTV - £4,400 (capital) – Approved
- d) West Yorkshire Probation Services: Community Payback Scheme Pilot - £5,000 (revenue) – Approved
- e) LCC: Roundhay Festive Lights - £4,000 (capital) – Deferred
- f) Roundhay Planning Forum : Neighbourhood Design Statement additional costs - £4,220 (revenue) – Approved
- g) REEMAP: Making the Difference: £18,600 – Deferred

(During the discussion of the application from East North East Homes, and Councillor Wadsworth's withdrawal from the meeting, Councillor Dowson was nominated and voted in as Chair of the meeting).

### **32 Area Committee Income From Advertising on Lamp Posts**

The report of the Director of City Development informed the Board of the contract for advertising on street lighting across the City. The Executive Board had agreed income share proposals which would benefit the local communities where lamp post advertisements were located. Local Ward Members would be consulted regarding possible sites for lamp post advertising.

**RESOLVED** – That the report be noted and Members be consulted regarding potential sites for lamp post adverts.

**33 Date and Time of Next Meeting**

Monday, 1 December 2008 at 4.00 p.m.

Originator: John Woolmer

Tel: 214 5872

**Report of the East North East Area Manager**

**North East (Inner) Area Committee**

**Date: 1st December 2008**

**Subject: North East Divisional Community Safety Partnership – Progress and Performance Report**

**Electoral Wards Affected:**  
 Chapel Allerton  
 Moortown  
 Roundhay

Ward members consulted (referred to in this report)

**Specific Implications For:**

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function  Delegated Executive Function available for Call In  Delegated Executive Function not available for Call In Details set out in the report

**Executive Summary**

This report provides a highlight reports which summarises a number of local actions/activities delivered across the North East Police Division during the quarter covering 1<sup>st</sup> July – 30<sup>th</sup> September 2008. Also provided an executive level performance matrix for the end of quarter 2 (2008/09) which gives the Area Committee information on what key indicators the partnership is committed to help improve and progress being made in doing so.

Further information will be provided at the meeting by the Community Safety Coordinator and a Divisional Chief Inspector – highlighting an issue in each ward that is being prioritised for the current quarter and providing details on how the under-performing indicators are being addressed by the Police and through the partnership.

## **Purpose of this report**

1. The purpose of this report is to update the Area Committee on work being undertaken through the North East Divisional Community Safety Partnership and to provide performance information to assist the Area Committee in assessing the impact of the DCSP and influence how further actions are developed to tackle those indicators not meeting their targets.
2. Further information will be provided at the meeting focusing on a current development issue in each ward to enable discussion and input from Members on how that work may develop.

## **Background and Issues**

3. The North East Divisional Community Safety Partnership (DCSP) exists to bring together strategic partners that operate across the police division that have a role in reducing crime and the fear of crime.
4. The purpose of meeting together is to agree ways of joint-working which will help meet the outcomes set out in the city's Safer Leeds plan and to tackle relevant priorities set out in the various Area Delivery Plans across the division.
5. The Partnership is chaired by the Police and supported by Area Management, primarily through dedicated Community Safety Coordinators (currently Beverley Yearwood, temporarily assisted by Steve Lake).
6. Each Area Committee sends a nominated Councillor to the DCSP meetings to promote the linkage between the partnership and Area Committees/Members and to help develop strategic expertise and knowledge of Members in Community Safety.
7. The Partnership, and in particular the Police, are keen to ensure that Area Committees receive summary information of activities that are making a difference in localities and have sufficient performance information provided to enable Members to engage in strategic debate and agree solutions where agreed targets are not being met.
8. The establishment of a tasking regime/framework across the division and the involvement of Members in that more localised planning and problem solving is the mechanism by which it is hoped Members feel that they can engage and influence localised actions and build relationships with their Neighbourhood Policing Team and other local agency staff.
9. To assist the Area Committee in looking at whether it feels the right local actions are being delivered and that the cumulative result of these actions is helping meet strategic targets/priorities across the area, a quarterly highlight report (appendix A) and divisional performance matrix (appendix B) are provided and will be explained at the meeting.

## **Recommendations**

10. The Area Committee is requested to:

- (a) note and comment the progress and relevant local actions contained in the highlight report for quarter 2
- (b) note and comment on the performance information for the end of quarter 2 and corrective actions being put in place where appropriate
- (c) note and comment on the information provided at the meeting by the Police and Community Safety Coordinators on key issues being address in the current quarter for each ward
- (d) provide feedback to the DCSP on the current arrangements for involving Members at a strategic and local level and the format of updates for Area Committee

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Divisional Community Safety Partnership Highlight Report for:	
Quarter Period Covered	1 <sup>st</sup> July - 30 <sup>th</sup> September 2008
Chair of Divisional Partnership	Superintendent Simon Atkins
Author of Highlight Report	Beverley Yearwood

Key actions completed and/or progressed against priority Themes	<p><b><u>Priority 1 – Creating Safer Environments by tackling crime</u></b></p> <p><i>Objectives:</i></p> <p><b>Reducing serious acquisitive crime:</b> (Burglary, robbery, theft of and theft from motor vehicle)</p> <p><b>Reducing violent crime:</b> (assaults &amp;wounding and alcohol fuelled violence)</p> <p><b>Prevent, identify and respond to community tensions.</b></p> <p><b>Prevent, deter and respond to Street Users</b></p>
	<p><b><u>Burglary Sub Group</u></b></p> <p>Trembler Alarms - All supplies of alarms have now been fitted across the division with the exception of Seacroft - 1000 additional alarms purchased via SSCF</p> <p><b><u>Smartwater.</u></b></p> <p>Smartwater initiative was carried out at the end of July in Seacroft Area – Approx 75 houses have been smartwatered – kits remaining approx 200, agreement reached with local resident groups to utilise remaining kits</p> <p><b><u>Crime Prevention DVDS</u></b></p> <p>Funding identified via tasking teams to purchase 2000 DVD's for inner east wards, to be distributed in hot spots during next quarter</p> <p><b><u>East North East Almo Tenants</u></b></p> <p>Systems now in place to notify division of new tenants across East North East homes for crime prevention visit.</p> <p><b><u>Repeat Victims</u></b></p> <p>Smartwater Kits now allocated so repeat victims are offered smartwater</p> <p><b><u>Neighbourhood Management Tasking Teams</u></b></p> <p>This is not an exhaustive list of activities but includes key achievements from each of the 11 neighbourhood management tasking teams:</p> <p><b><u>Temple Newsam</u></b></p> <ul style="list-style-type: none"> <li>• <b><u>Operation Belle Ville – 24<sup>th</sup> and 25<sup>th</sup> September</u></b> , days of actions both environmental and community safety , arrests made, drugs warrants executed, property seized, environmental enforcement actions taken , housing visits, 2000 crime anonymous crime surveys delivered to residents.</li> <li>• Alcohol Initiative tackling underage drinkers and the off licenses selling to them – Commenced Sept 08</li> <li>• Work with private landlord tackling prolific offender in Halton Moor Estate</li> </ul>

- Literature distributed to Wykebeck area of Osmonthorpe to promote decrease in crime and the use of CCTV cameras in locality, reassurance initiative
- Green spaces which consist of former demolition land cleaned up by ENEHL and put into a programme of works for lasting improvement to estate
- Probation services completing large scale anti graffiti campaign managed by tasking although partially funded via SSCF, month long programme
- Activity undertaken in locality to target nominals responsible for hate crime on estate and support victims
- The blocking off of the dirt track at the bottom of Cartmell Drive, Halton moor where a serious assault took place and is being used for bringing stolen property (intelligence) Funding agreed via tasking, work in progress

### **Chapel Allerton**

- 3 clean ups held (Cowper Street August, Button Hill & Reginalds in September, Scotthall drive & Avenue September)
- Additional street scene brought in to de-litter after August Bank holiday carnival.
- Joint action between WYP and Environmental Enforcement at Shoulder of Mutton pub.
- 4 incidents of flytipping referred and actioned through tasking.
- Environmental Audit of Spence Place undertaken
- Targeted work in Meanwood with Off Road Motorcycle unity- number of arrests and stolen bikes seized.
- Mobile phones marked at Chapel Allerton park event (preventing use of stolen mobiles)
- Targeted police action in Sholebroke area as identified hot spot

### **Gipton**

- Additional detached work from YS and Signpost working side by side to address youths congregating on Ambertons
- Public meeting held at HBC in conjunction with Gipton Forum - with Police, ASBU, ALMO, AM in attendance to address rising area tensions
- WYP/ASBU conducted joint visits on perps of ASB/disorder resulting in 6 perps receiving injunctions
- Shopwatch meetings re-instated for Coldcotes Circus due to ASB in area. Shop reps and WYP/ASBU/NWs meet regularly
- Race hate incidents - ALMO provided a list of vulnerable tenants to NPT so PCSOs could visit. PCSOs got dedicated mobile phone for race incidents and will carry on patrol - ALMO to publicise through tenants. Where threats include that of arson agency should refer to Fire Service who carry out visits/offer smoke alarms etc



- Oak Tree Crescent - Drug users using gardens and youths cutting through, referred to community payback team for cut backs and ALMO to source and fit fencing/lighting - tasking to fund.

### **Garforth Swillington /Kippax and Methley**

- Joint work to successfully gain ASBO.
- Work to tackle ASB through case building for ASBO application and seeking possession of property via joint work with AVH, ASBU and WYP.
- Joint home visit with Signpost and WYP.

### **Cross gates/Whinmoor**

- Intelligence mapping/ door step survey in crime hot spots by WYP and Neighbourhood Wardens.
- Police and BTP carried out raids on public houses in area in relation to drugs issues.
- Leaflet drop to residents by local Neighbourhood Warden regarding underage drinking and smashed bottles. Outreach work undertaken by Youth Service to engage the young people.
- Tenant handbook introduced in Swarcliffe and Whinmoor by ALMO.
- Funding allocated via tasking for Youth Alcohol project working with off licenses.
- Enforcement action taken regarding fly tipping.

### **Harehills**

- Top ten problem causing families identified - Multiagency group of professional working intensively with families.
- burglary & motor vehicle crime - trembler alarms distributed by wardens
- Conways - consultation on alleygating
- cases of anti-soc behaviour dealt with
- Grime - Sandhursts - 100 letters have been sent out and fixed penalty notices are being issued. Bayswaters - binyard refurbishment programme.

### **Roundhay/Moortown/Alwoodley**

#### **Alwoodley Ward**

- CCTV and fencing has been implemented on the Lingfield Shops Lingfield Drive. This is the ASB hotspot for the ward area. These measures will assist to tackle the problem.
- Two prolific offenders ENELH, ASBU and Police worked in partnership to injunct and evict them from the Lingfield area.

## **Roundhay Ward**

- Following execution of warrant under Misuse of Drugs Act and arrest of occupants ENELH and ASBU working with police to seek possession of property on Lincombe Mount which has been a focal point of ASB on Lincombes and Brackenwood estate.
- Positive work by Leeds and Yorkshire Housing Association, Youth Services and PCSO's has resulted in a quiet summer of reported ASB on the Elemete estate.

## **Moortown Ward**

- Woodlea smartwatering initiative has been ongoing.

## **Burmantofts**

- B & M stores – report of youths congregating, ASB & selling alcohol to under aged youths. – result – visited by officers July 2008 & since. Management spoken to about on going issues. To continue – test purchase operation to take place.
- Operation Buffett – ongoing burglaries in Harehills – officers deployed in plain clothes, intel gathered & PPO arrested.
- Beckett street area - theft from motor vehicles, - partners made aware, funding for new signage (from partners)

## **Glenthorpes/Walfords** environmental action days.

- 8 bin yards cleared of rubbish
- Bulky items removed
- Fly tipping clearance
- Litter pick

### **\*St Albans clean up**

- 100 tags of graffiti removed
- 2 ginnel clearances
- Hedge trimming

- **\*Lincoln Green clean up**

- Environmental improvements made to the estate including cutting back of hedges garden clearances and a bulky item clearance service provided to residents.

## **Richmond Hill**

- Diesel thefts - cross green, regular offences committed, all businesses in vicinity notified of ongoing crime and given crime prevention advice

### **Rookwoods** environmental action day

- Spare land upgraded
- Litter pick of estate
- Bulky item collection service provided for residents
- 20 Gardens cleared of rubbish

### **Cross Green** clean up

- 30 Bin yards cleared of rubbish
- 2 Skips provided
- Bulky items removed from area.

### **Wetherby /Harewood**

- Plain clothes initiative for collingham domestic burglaries
- Wetherby in Bloom joint working to prevent rowdy behaviour in town centre during their work.
- Intelligence identified diesel thefts on increase – set up and developed FarmWatch with all local farms in WH area. Regular meetings now held in conjunction with NFU
- Harewood multi-agency working at all concerts through the summer
- Bramham multi-agency action throughout Leeds Festival
- With LCC Gypsy Liaison complaints over encampments. Sites visited and moved on from Thorner, Thorp Arch and Wetherby
- PubWatch. With LCC Licensing Enforcement, with all local licensed premises DPSs
- Environmental enforcement joint working to remove graffiti, Cliffe Terrace, Wetherby
- Debris defacing river Wharfe at Weir. Actioned by police with By town council
  - Test purchasing Off licences& pubs with Trading Standards and Licensing enforcement officer
  - Wetherby Parish Church – Damage working in conjunction with Church of England
  - Warrant executions in conjunction with Cleveland Police to recover stolen property from Thorp Arch Estate. £1000 worth of meat recovered and through police action donated to Third Sector Organisation – The Dogs Trust
  - Part of Tasking intelligence pack - Street Angels outreach working with WH NPT to reduce ASB in town centre as identified in report. Now active each Friday and Saturday night
  - Teenage conception rates for NE Outer area highest in Leeds – With EPoS, Police integrated in all school in area to address alcohol consumption by under-aged young people.
  - CAFCAS working with WH NPT to deal with ASB youth in Wetherby Town Centre, now including ASBU to further develop this.

### **Seacroft**

- **Ramshead Heights** -Targeted patrols by NPT and PCSOs, Enhanced ENEHL tenancy actions and referrals to ASBU
- **Dib Lane shops** targeted patrols by NPT and PCSOs including Video van, Youth services targeting perpetrators.
- **The Rein** Partners focus on area and share intelligence. Drugs warrant executed, arrests made, referrals to ENEHL and tenancy enforcement follows.
- **Parkway Towers** - increased patrols and enforcement from all partners, agencies using ENEHL reception at base of block for high visibility. New residents association formed.

	<ul style="list-style-type: none"> <li>• <b>Bailey Towers</b>-Area identified by residents groups for tasking focus. Repeat arrests by Police, ENEHL eviction and ASBU referral and surrounding areas</li> <li>• <b>Stocks Rise/Netto</b> - Area identified by Councillors. All agencies targeted area, LCC requested to improve street lighting.</li> <li>• <b>Parkland, Parkways</b> - Operation Burlington crime prevention and proactive initiative carried out.</li> <li>• <b>Brooklands &amp; Blencarns</b> - <ul style="list-style-type: none"> <li>• Increase in burglary Crime reduction DVD playing in all ENEHL outlets and Council One Stop Centres.</li> </ul> </li> <li>• Vehicle Crime at Tasking group approved funding of £3K to install mushroom bollards to prevent access.Mardale Crescent</li> <li>• Fly Tipping at old Tasking group approved funding of skips /Public Works site</li> <li>• Graffiti at Alston Lane site Tasking group approved funding of paint for works at site</li> </ul>
	<p><b><u>Priority 2 – Improving lives by reducing harm caused by substance misuse</u></b>  <i>Objectives:</i>  <b>Substance misuse affects the well being of individuals, families and neighbourhoods; it damages the health of individuals and undermines family life as well as having huge social and economic costs to the city. Reducing drug and alcohol related crime is vital to making people safer and improving lives.</b></p> <p><b><u>Drugs and Robbery Sub Group</u></b></p> <p>Two crime prevention road shows were held focussing on robbery, funding identified from North East well being to purchase lanyards (purse dipping) uv pens etc</p> <p>28<sup>th</sup> July – Tesco –Roundhay Road  17<sup>th</sup> August – Chapel Allerton Park</p> <p>Positive arrest and quantity of drugs seized around Easterly Road from Intelligence gathered through Questionnaires at Hovingham Primary School</p> <p>Positive arrest made at Hovingham Park at the side of school from member of public ringing intelligence in around dealing</p> <p><b><u>Priority 3 – Supporting victims and reducing risk of victimisation</u></b>  <i>Objectives:</i>  <b>Victims have the right to expect that crimes they have reported are investigated and to receive information about what happens, the chance to explain how the crime or incident has affected them and for their interest to be taken into account. All victims should be treated with respect and sensitivity and be offered emotional and practical support.</b></p> <p><b><u>Hate crime Sub group</u></b></p> <p>The hate crime sub group continues to case study victims and perpetrators of hate crime. The CCTV scheme for victims is now back up and running via Gough and</p>

	<p>Kelly. Exit surveys now been conducted with victims that have been offered multi agency support , positive feedback recieved from several victims</p> <p><b><u>Marac</u></b></p> <p>The North East Divisional Marac continues to meet monthly to develop multi agency interventions to support victims of domestic violence</p> <p><b><u>Halton moor Cohesion Group</u></b></p> <p>A draft exit strategy was presented to the partners on 26<sup>th</sup> September 2008 outlining proposals for ensuring that work undertaken in Halton Moor is sustained and monitored and agreements reached for actions in progress to be performance monitored via tasking</p> <p><b><u>Gipton Cohesion Group</u></b></p> <p>The first Gipton meeting has been scheduled for Mid October, initial membership agreed, problem profile requested from North East Police Divison on racially aggravated offences/incidents/hotspots over last 12 months</p> <p><b><u>Domestic Violence Sub group</u></b></p> <p>DV Posters have now been sent to all childrens centres for raising public awareness</p> <p>103 refferals have been made by NE Divison to Sanctuary scheme for DV victims</p> <p>Meetings set up with East and North East Youth services re 16 days of action</p> <p>Planning commenced to deliver ' operation behave' during 16 days of action</p>
	<p><b><u>Priority 4 – Reducing offending and managing offending behaviour</u></b></p> <p><i>Objectives:</i></p> <p><b>The community has a specific right to expect public agencies to work with offenders. By placing increasing emphasis on managing or modifying the behaviours of offenders who create most harm in our communities will reduce the risk of them offending again and also reduce crime.</b></p> <p><b><u>Neighbourhood Management Tasking</u></b></p> <p>Intelligence shared at each of the 11 tasking teams on red and amber nominals and multi agency enforcement and diversionary action agreed.</p>
	<p><b><u>Priority 5 – Improving Community Confidence and Public Satisfaction</u></b></p> <p><i>Objectives</i></p> <p><b>Communities expect public bodies to tackle anti-social behaviour in their localities in a responsive and effective manner. Communicating, engaging and involving local people in those issues of most importance to them is a vital component to providing public reassurance and reducing fear of crime.</b></p> <p><b><u>Operation Champion</u></b></p> <p>Operation Champions took place in the following areas:</p> <ul style="list-style-type: none"> <li>• 29<sup>th</sup> 30<sup>th</sup> 1<sup>st</sup> July – Killingbeck and Seacroft</li> <li>• 12<sup>th</sup> 13<sup>th</sup> 14<sup>th</sup> August – Harehills</li> <li>• 30<sup>th</sup> sept/ 1<sup>st</sup> 2<sup>nd</sup> Oct – Roundhay, Moortown and Alwoodley</li> <li>• 16<sup>th</sup> September 2008 - Seacroft mini action day - Reassurance /intelligence gathering targeted at Parkway Towers, Tarnside Drive, Hawkshead Crescent</li> </ul> <p><b><u>Section 30 Dispersal – Gipton</u></b></p> <p>Section 30 Dispersal order commenced 11 august in Gipton area for 3 months- £1,000 was allocated from ALMO and £3,000 from Intensive Neighbourhood management (sscf) for additional policing - Additional detached youth work carried out , work in progress with Fearnville sports centre around school holidays and</p>

	<p>diverting youths. 64 persons identified /stopped to date – Planning commenced for joint action/housing visits to commence 1<sup>st</sup> week in October</p> <p><b><u>Problematic Ginnels - ASB/Crime</u></b></p> <p><b>Whinmoor / Whitelaith's</b> Withdrawn from project due to objections in notice period which cant be overcome</p> <p><b>Brookland's/Easdale's – Seacroft</b> Currently in 28 days notice period Housing association have erected fence on top of the wall where kids congregating</p> <p><b>Somerville's/The Oval – Seacroft</b> Currently in 28 days notice period Oakham Way - Osmondthorpe Curently in 28 days notice period</p> <hr/> <p><b><u>Divisional Community Safety Partnership</u></b></p> <p>Tasking review completed and reported submitted to DCSP with strengths and highlighted and recommendations for improvements. Work commenced to address issues highlighted <i>(Report available on request)</i></p> <p>Commenced performance reporting for 11 tasking teams</p> <p>First presentation to NE school clusters co-ords on Neighbourhood management tasking arrangements in Sept 08</p> <p>Community Payback scheme in Inner and Outer East was awarded the <b>Howard League Penal Reform award 2008</b></p> <p>Halton Moor Cohesion work Shortlisted for <b>Yorkshire and Humber – making a difference awards 2008 - Stepping up to the challenge</b></p> <p><b>Truancy watch East</b> – Report submitted to DCSP on achievements to date, all schools have been contacted and feedback from the school is that they have seen an immediate impact (Report available on request)</p> <p><b>Proceeds of Crime Act-</b> £24,000 allocated to DCSP from North East Police Division for community initiatives/ media opportunities</p> <p>NPT websites/contacts sent to all residents groups covered by Aire valley homes and East Norht East Homes</p>
<b>Key additions to plan</b>	
<b>Actual / Potential problems or deviations from the action plan (risk control)</b>	None
<b>Planned actions in the next period</b>	<ul style="list-style-type: none"> <li>• Develop action plan for Gipton Cohesion Group</li> <li>• Review Gipton Dispersal</li> <li>• Review ASB /problem solving group in relation to possible duplication</li> <li>• Take forward actions from Tasking Review</li> <li>• Produce guidelines for expenditure for community initiatives relating to Proceeds of crime act funding</li> <li>• Further smartwater initiatives in Burmantofts/Richmond Hill ward,</li> </ul>

	<p>Meanwood and Complete initiatives in Moortown</p> <ul style="list-style-type: none"> <li>• 2 day vehicle crime operation</li> <li>• 2000 crime prevention dvds in inner east area</li> <li>• 16 days of action – DV</li> <li>• Pursue alleygating projects</li> <li>• Site meeting at Inglewoods</li> <li>• Research best practise re ‘ tackling drugs and robbery’</li> </ul> <p>Deliver neighbourhood management tasking presentation to East School cluster co-ordinators</p>
<p><b>Issues requiring attention for the Safer Leeds Executive</b></p>	<p>None</p>

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# North East Leeds DCSP - Operational Performance Matrix 2008/09

Indicators	08/09 Target	YTD	RAG Trend	PYE	Performance Comments	April-Sept
<b>Creating safer environments by tackling crime</b>						
Reduce the level of serious acquisitive crime	7293	3561		7486	Up 3.1% against previous year (133 more offences)	
Reduce the level of domestic burglaries	3161	1968		3374	Up 5.6% against previous year (105 more offences)	
Reduce the level of theft of motor vehicle	1018	623		1068	Up 4.2% against previous year (25 more offence)	
Reduce the level of theft from motor vehicle	2398	1436		2462	Up 7.1% against previous year (95 more offences)	
Reduce the level of robbery	714	340		583	Down 21.3% against previous year (92 fewer offences)	
Reduce the level of assault with injury	2036	1192		2043	Down 11.2% against previous year (151 fewer offences)	
Reduce the level of serious violent crimes	227	123		210	Down 6.8% against previous year (9 fewer offences)	
<b>Improving community confidence and public satisfaction</b>						
Increase the proportion of residents who agree that their local area is a place where people from different communities get on well together	62.0%	62.3%		62.3%	+0.3% variation from target	
Reduce the proportion of residents who believe that anti-social behaviour increased in their local area	35.7%	22.4%		22.4%	13.3% variation from target	
<b>Improving lives by reducing the harm caused by substance misuse</b>						
Ensure that 98% of appropriate arrestees are tested for drugs	98.0%	97.0%		97.0%	-1.0% variation from target	
<b>Supporting victims and reducing the risk of victimisation</b>						
*Increase the number of reported incidents of domestic violence	5539	2099		3598	Down 7.5% against previous year (169 fewer offences)	
*Reduce repeat victimisation as a proportion of domestic violence incidents	43.0%	45.2%		45.2%	2099 incidents 948 repeats - compared with 47.9% against previous year	
<b>Reducing and managing offending behaviour</b>						
Reduce the re-offending of priority offenders	15.0%	N/A		N/A	Not available from WYP performance review.	

\*=Safer Leeds target

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## Report of the East North East Area Manager

### North East (Inner) Area Committee

Date: 1<sup>st</sup> December 2008

### Subject: Actions and Achievements Report

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#### Electoral Wards Affected:

Chapel Allerton  
Moortown  
Roundhay

Ward members consulted  
(referred to in this report)

#### Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council  
Function

Delegated Executive  
Function available  
for Call In

x

Delegated Executive  
Function not available for  
Call In Details set out in the  
report

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## Executive Summary

This report provides Members with an update on actions and achievements of the Area Management Team since the Area Committee meeting in September 2008. It also provides a quarter 3 summary of progress against the Area Delivery Plan 2007/08.

## **Purpose of this report**

1. This report provides Members with an update on actions and achievements since the last Area Committee meeting. Members will recall that they have agreed to receive quarterly, detailed reports giving progress on the individual actions in the Area Delivery Plan this year. The quarter 3 summary report is provided at this Area Committee meeting. Appendix 1 provides a summary of issues raised in ward members meetings.

## **Highlights**

### **Oakwood Town & District Centre Scheme**

2. Phase 1 of the Oakwood Town & District Centre scheme commenced on site on 31<sup>st</sup> March 2008. The primary aim of the scheme is to contribute towards increasing the economic vitality of the district centre through having an impact on business activity. The scheme proposes to do this through making improvements to the environmental appearance of the area and by improving car parking facilities. Phase 1 consisted of resurfacing and remarking of the bays in Oakwood Clock car park and junction improvements to the car park. This work was completed in February 2008.
3. Phase 2 of the project started work on 17<sup>th</sup> November 2009 and will address construction of the new parking area on Roundhay Road, lighting of the clock car park and replacement of street furniture. The work is due to be completed by the end of the financial year.

### **Community Centres**

4. The Mandela Centre and Palace Youth Centre were transferred to Environment and Neighbourhoods Department on 1<sup>st</sup> February 2008. The responsibilities for the management of the centres have been delegated to the Area Committee.

### **Mandela Centre**

5. The Young Persons Steering Group has been re-established and will meet on the 26<sup>th</sup> November. It will be made up of two members from each of the core user groups and will initially come up with a development plan for the games room and kitchen area upstairs. They will work with young people from the Leeds College of Building who have agreed to carry out the work on these rooms. Proposals for the steering group will be presented at the next steering group to guide the development of the group and will consider team building and leadership courses.
6. A business plan for the centre is being developed in partnership with the steering group and the young persons steering group. This document will inform the future development of the centre and act as the basis for future funding bids. Initially the group will seek to decorate the building, improve storage facilities and improve sports equipment.
7. A regular system of reporting the number of people who use the building has been established. This will help inform any future funding bids and will provide baseline data to measure the success of development plans.

## **The Palace**

8. The boiler in the Palace has now been replaced as part of the priority backlog maintenance fund. Catch-22 (previously Junior YIP) are now renting office space in the building and are working with the Area Management Team to attract other users to the building. Discussions have been held with the Youth Offending Service and an organisation called Invisible Circle Education.
9. The Youth Service have been working with Groundwork to provide develop a plan for the outside patio area of the Palace. A consultation exercise has been done and Groundwork have been asked to provide a quote for this work. The Youth Service have put six young people on a painting and decorating course and are developing plans for the refurbishment of the building.

## **Open Door**

10. The Open Door has been open since March 2008 as a youth and community centre with a customer service point for ENEHL. The project is now staffed by ENEHL on Mondays and Thursdays and Police Community Support Officers Monday to Friday 1-3. A new computer system has been installed to allow any member of staff from ENEHL to work from the centre, which now also hosts a benefits advisor, the Bracken Woods TRA and Lidgett Towers TRA. The management committee are currently seeking to become a registered company and will seek to apply for charitable status.

## **Probation Services**

11. The contract with Probation Services has now been signed and the first job will be the St Martins Avenue ginnel in Chapel Allerton Ward. Probation Services will attend Tasking Meetings and will obtain referrals from these meetings. Councillors are invited to begin highlighting areas and jobs in their wards for Probation to address. The agency requesting the work will need to pay for the cost of extra materials such as skips and waste removal.

## **Volunteer Thank You Event**

12. This year's Thank You event will take place on the 15<sup>th</sup> December between 6pm and 8.30pm. Entertainment will be provided by the Mixed Voices and Church of God the Prophecy Gospel Choir, RJC Dance and the Children's Circus. The event will be attended by the Deputy Lord Mayor who will be asked to present awards to voluntary groups who members believe have gone the 'extra mile,' subject to Member approval.
13. Fourteen tables will be laid out and groups are able to request a stall at the event to publicise their group. This year, organisations such as Voluntary Action Leeds and Leeds Voice have been invited to provide advice to groups and access to volunteer networks. Area Management will record the event and play it on the Big Screen in Millennium Square.

## **Priority Neighbourhoods update**

14. The Area Committee will be aware that three neighbourhoods in the north east have been identified as priority areas for multi-agency action to narrow the gap between these areas and the rest of the city. This is based on deprivation indicators. All three neighbourhoods are in the inner area – Chapeltown (IMPACT partnership), Beckhill (Beckhill Implementation Group) and Moor Allerton (MAP). Area

Management staff are responsible for driving forward action in these areas through partnership arrangements. The following are progress updates from the partnership groups.

### **Beckhill Implementation Group**

15. ENEHL have completed a Decent Homes upgrade on the estate. This included the installation of new kitchens and bathrooms and re-wiring. Of the 273 homes identified, 215 were upgraded. 30 households refused ENEHL access, while ENEHL were unable to gain access to 23 households. A mop-up scheme will be organised and members of BIG will assist ENEHL with contacting residents.
16. An Operation Champion has been organised between 1 – 3 December. The main focus of the operation will be the Police and their relationship with local residents. The aim is to encourage more residents to come forward and report crime such as drug dealing on the estate. Feedback will be provided to residents in the next Beckhill newsletter. Other agencies will be involved, an environmental audit has been completed and work will be done to clean up hotspots.
17. The Beckhill newsletter has recently been relaunched and delivered to all houses on the estate by PCSO's. This is being coordinated by Vanessa Brown at the Three Churches Project and will include information from the Tenants and Residents Association.
18. A new draft action plan for the estate was handed out to partners at the November meeting. It is a six month plan and focuses on quick wins and actions that can be achieved by the partnership. For example, the issue of street cleansing has been removed as this will be tackled through Tasking meetings.
19. The Area Management team successfully applied for £4,000 from the NHS Healthy Living Grant. A sub group has been formed to coordinate how this money is spent and a bank account has been set up.
20. In August the Area Management Team organised access to the Beckhill MUGA for local residents. This area is now being cleaned by the local PRIDE team, together with wardens and the Youth Service.

### **IMPACT**

21. IMPACT organised a week of multi-agency outreach work in the Scott Hall area with the Childrens Centre, Jobs and Skills and ENEHL to address parenting, employment, skills and training issues. Officers went door-to-door to conduct a questionnaire, which was followed up with an event at the end of the week. The project engaged with 44 people and generated referrals to skills and training providers, which are currently being chased up.
22. At the September meeting the NHS highlighted the issue of infant mortality in the Chapeltown area. The NHS has formed an operational group to investigate this issue further and includes IMPACT. The figures below are comparative Infant Mortality rates (IMR) per 100 live births per year.

National IMR = 5  
Leeds IMR = 6.8  
Leeds Deprived IMR = 8  
Chapel Allerton Ward IMR = 10.3

This rate is likely to increase again when broken down to the Chapeltown area alone.

The Locality Enabler (Childrens Services) is also involved in the work to look into this issue and will ensure linkages are made with relevant strategic partnerships and working.

23. A series of mini cleanups have been conducted since August in Scott Hall Drive and Avenue, Francis Street, Louis Street, Hamilton Gardens and Spencer Place. It involved wardens, the PRIDE team and estate wardens. Rubbish was cleared from gardens, streets and houses with funding provided from the Well Being and IMPaCT Funds.
24. The festive lights funded by IMPaCT on Chapeltown Road have now been switched on.
25. Three additional litter bins have been installed on Spencer Place in response to a request from local residents.
26. IMPaCT attended the Invisible Circle Edutainment event on the 22<sup>nd</sup> November to conduct a community engagement exercise. Feedback will be provided at a later date.

#### **Moor Allerton Partnership (MAP)**

27. The MAP area spans the outer and inner area. Area Management staff are responsible for driving forward action in these areas through partnership arrangements. The Moor Allerton Partnership includes the following sub-groups:
  - Mini MAP – Community Safety
  - Moor Allerton Children and Young People (MACY)
  - Community Engagement and Communications
  - Voluntary Community Faith Sector Forum
  - Moor Allerton Older Person's
  - Worklessness
  - Environmental
28. A review of the Moor Allerton Partnership action plan is being undertaken in consultation with partners, to bring the plan up to date, and streamline the actions to ensure they effectively address the needs and priorities of the local community and the partners involved, and can support the Area Delivery Plan.

#### **Recommendations**

29. The Area Committee is requested to note the contents of this report.

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## APPENDIX A

Chapel Allerton Ward Issues – tracking table			
Issue	Status	September	Update October
Lighting at the Cabin Poor lighting contributing to ASB in Jan 08	ENEH (Jag Kundar) have provided a quote but its too high and a second has been requested. Potential funding from ENEH and/or Tasking Funds  Beki to chase through Tasking	Update November No further update, now with <b>ENEH Area Panel for decision on 18/11/08.</b> (beki)	2 <sup>nd</sup> quote received, more costly than first, however this funding is now being sought from ENEH Area Panel (decision expected 18 <sup>th</sup> November) Beki 23/10/08
CCTV Mexborough Place and Saville Drive  Reassurance and crime prevention following shooting.	Police are supportive of installing new camera. Cllrs willing to offer capital but ongoing revenue is an issue.  Quote provided by Leeds Watch. John to begin talk with police to see if they will contribute.	Update November Site visit took place with Steve Lake, Insp Reed and Leedswatch as no actual quote yet provided. Leedswatch adv that following issues with units in other areas they will only consider two cameras to mutually support each other. <b>Potential locations agreed and quote waited for. Crime stats are also ordered. Insp Reed confirmed Police do not have the funding for the revenue costs for these units however.</b>	Waiting reply from Insp Reed.
Flood Lights on Buslingthorpe Rec. MUGA	Parks and Countryside to put together quote – possible funding through section 106 payments.	Update November No further developments (Beki)	Beki spoke to Vikki Nunns 19/09/08, they have provided quote (25-30k)

Mandela centre used, LS& and Host all keen.		but on-going revenue is issue 4k per year. Vikki to speak to Fred Duff if any section 106 available.	
Gating Mexborough Place and Saville Drive	Residents very keen. Refer to Brent Brady for crime statistics and costs.	We have conducted a site visit with wardens and the gating officer. We have requested for crime statistics for the area.	Site visit conducted of the area with Steve Lake and Brent Brady. Agree this is an option for consideration. <b>Awaiting up to date crime stats</b> to judge which streets will benefit most from the project.
Mandela Centre – face lift and maintenance backlog	List of maintenance and small scale improvements written by Sheila Fletcher and Cllr Dowson to progress.	Have met with City Services who have agreed to address the issues highlighted. We are expecting quotes for the decorating and other works. Also approached the Leeds College of Building to see if this is something they would like to get involved in. Full breakdown of issues and current situation can be provided on request.	Information on request
Palace Centre – new boiler and improving exterior	New boiler is on list for centrally scheduled maintenance – date requested. John Weaver at Groundwork has met	<b>New boiler now installed 20/10/08 (Beki)</b> Have had discussion with Youth offending Team who	Exterior environmental and signage - Consultation has been done and an initial <b>plan has been given to Groundwork to cost</b>

	with T. Consultation with young people using palace in Autumn. Potential funding through Barclays.	would like to begin using the building to hold meeting. Will discuss decorating as a project for the Leeds College of Building.  . John Weaver and T meeting up 28/10/08 to put together proposal.	<b>out.</b>
Garages back of Mexborough Place  Buslingthorpe Walk	Issues regarding fly-tipping between props and behind props.  Issues raised at September tasking - action for Env Enforcement.	Kate has been for sight visit with Brent Brady to investigate gating off access to garages. Brent has suggested a barrier across the entrance. Quote received 22/10/08 for £1,430 from metalwork company.	Two quotes have been received for the gate.  Steve Lake to consult with Brent Brady regarding progressing this project.
Dusk to Dawn Lighting Miles Hill View	Lights are with warden, ENEH (Steve Vowles) seeking to source installation. Update requested through tasking.	Theses lights are now with ENEH to fit on their properties in the Beckhill Area (Beki 22/10/08)	Completed (Beki)
Clean Ups  Series of mini-clean ups undertaken at Cllr Dowson's request	Cowper St/Granges August – ENEH & Residents Network. Completed  Scotthall Av & Drive September – 9 skips filled, Wardens requested more partner involvement. Completed  Spencer Place – 9 <sup>th</sup> October	Spence Place Clean up done. (Beki)  Additional clean up added for St Mary's area, probably in December following request via	No update required, next clean up planned 13 <sup>th</sup> Nov. (Beki)

Chapel Allerton Park	Louis St, Francis St - 13 <sup>th</sup> November Issue from Chapel Allerton Festival - Poor Lighting making area hotspot for muggings. Raised at September tasking	warden & discussion with Cllrs. Beki 15/10/08 Issue referred to Parks and Countryside awaiting response	<b>Jeremy to meet PC Crabtree</b> (on leave at moment) for site visit to agree where most vulnerable parts are
Gledhow Valley	Mechanical street sweepers cant get there due to very difficult terrain. Need to arrange with probation unpaid work team to do sweep. Cllr Dowson meeting with charlotte Anderson Fri 3 <sup>rd</sup> October	Beki passed to Jeremy to arrange with probation and church at Hilton place. 06/10/08	<b>Referral made to Probation</b>
Chapel Allerton Roundabout (?) Tree Illuminations			<b>Discussed at MWG meeting on 17/11/08</b>

<b>MOORTOWN ISSUES - OCTOBER 2008</b>		
<b>Issue</b>	<b>Status September</b>	<b>Update October</b>
Waitrose	Meeting needs to be arranged regarding the potential £100,000 bond	-
Beckhill Feasibility Study	<ul style="list-style-type: none"> <li>7 day Response Team are currently using this building.</li> <li>The church run a 7-12 years old youth group.</li> <li>£60,000 worth of funding from the Miles Hill Surestart Building needs to be reinvested in this building</li> </ul>	<ul style="list-style-type: none"> <li>Report has gone to Asset Management updating them on the current arrangements and they have agreed to ringfence a proportion of the total pot.</li> <li>Will meet with Children Services to agree level of re-provision.</li> </ul>
Development of Stonegate Road Playing Fields	<ul style="list-style-type: none"> <li>Leisure have produced a plan for the site.</li> <li>It will consist of 1 Gaelic pitch , a number of football pitches and a MUGA, plus improved changing rooms.</li> </ul>	<ul style="list-style-type: none"> <li>Carr Manor High School have been approached and have said they do not need to use the site. Plans have been sent.</li> <li>Youth Services have an informal football team who would like to use the site. They have stated that a MUGA would suit their requirements.</li> <li>Depends on the progress of the Yorkshire Bank Site, which has been withdrawn.</li> </ul>
Stonegate Road allotments	<ul style="list-style-type: none"> <li>Issues with ASB in the allotments</li> </ul>	<ul style="list-style-type: none"> <li>New ENE Community safety Steve Lake will progress</li> <li>Has met with the allotment association, obtained crime stats and spoken to planning.</li> <li>Will obtain quotes from a contractor on 11<sup>th</sup> November.</li> </ul>
Rangers Building	<ul style="list-style-type: none"> <li>How are the two buildings on the site currently used?</li> </ul>	<ul style="list-style-type: none"> <li>One building will be sold at auction and the other is being used by Parks</li> </ul>

		<ul style="list-style-type: none"> <li>and Countryside and youth services.</li> <li>The group interested in developing the café have not responded to enquiries.</li> </ul>
Meanwood Park	<ul style="list-style-type: none"> <li>To look into development of this site.</li> </ul>	<ul style="list-style-type: none"> <li>Have received a copy of the assessment framework, Parks will be carrying out a new assessment.</li> <li>Parks have stated that at this stage they do not support Meanwood achieving Green Flag status.</li> <li>Improvements are being made and improved signage is due to be installed.</li> </ul>
Meanwood Community Centre	<ul style="list-style-type: none"> <li>Youth Service have a girls group on Thursday at Steinbeck Church</li> <li>Older group on a Monday evening for older children</li> </ul>	<ul style="list-style-type: none"> <li>Current provision has been obtained.</li> <li>A meeting has been organised with youth services to discuss youth provision and use of all buildings in the area.</li> </ul>



**Report of the Director of Children's Services**

**Inner North East Area Committee**

**Date: 1<sup>st</sup> December 2008**

**Subject: The Children and Young People's Plan 2009-14 and the development of local priorities for action**

**Electoral Wards Affected:**

All

Ward Members consulted (referred to in report)

**Specific Implications For:**

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function	<input type="checkbox"/>	Delegated Executive Function available for Call In	<input checked="" type="checkbox"/>	Delegated Executive Function not available for Call In Details set out in the report	<input type="checkbox"/>
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**EXECUTIVE SUMMARY**

1. This report sets out a proposed structure for the new Children and Young People's Plan (CYPP), describes its first cut priorities after consultation, and suggests how we may develop local relevancy to inform the work of Children's Services in the committee area over the next five years.
2. The new CYPP is primarily based around the improvement priorities and targets set out in the recently agreed Leeds Strategic Plan. However, partner input across the city and needs analysis has suggested the following priorities for the city:
  - Improving early learning outcomes in deprived areas (Foundation Stage Profile/Key Stage 2)
  - Reducing teenage conception rates
  - Reducing secondary persistent absence
  - Reducing numbers of young people not in employment, education or training (NEET)
  - Reducing the need for children to be in care (the priority previously known as reducing the no. of Looked After Children)
  - Improving outcomes for Looked After Children
  - Reducing child poverty.
  - Places to go, things to do

## RECOMMENDATIONS

The Committee is asked to:

- Note the contents of the report.
  - Nominate an Elected Member to work with the Locality Enabler and the Area Manager on behalf of the Area Committee to develop the local context for these priorities and develop local actions for the Area Delivery Plan 2009/10.
- 

DRAFT



## **1.0 Purpose of report**

- 1.1 The purpose of this report is to outline the draft city-wide CYPP framework and priorities and seek the Committees involvement in identifying local priorities for children and young people to drive the work of Children's services in this Area Committee area.

## **2.0 Background**

- 2.1 The Children Act 2004 required all local authorities to produce a Children and Young People's Plan (CYPP) to act as the single over-arching strategy for improving the outcomes of children and young people. The first Leeds Children and Young People's Plan was completed in 2006 and covers the three years 2006-2009. We are developing a new plan for the city which – it is envisaged - will run for 5 years (2009-14).

## **3.0 Process for developing the draft CYPP 2009**

- 3.1 The draft of the new CYPP (2009-14) has been informed by an extended period of learning, debate and analysis. Over the past year a wide range of processes and the input of a wide range of partners have helped to develop this new framework and its contents.

## **4.0 Draft CYPP 09 priorities**

- 4.1 The improvement priorities set out in the proposed structure are based on those in the Leeds Strategic Plan. From our work so far with a range of stakeholders, the priorities appear to be -
- Improving early learning outcomes in deprived areas (Foundation Stage Profile/Key Stage 2)
  - Reducing teenage conception rates
  - Reducing secondary persistent absence
  - Reducing numbers of young people not in employment, education or training (NEET)
  - Reducing the need for children to be in care (the priority previously known as reducing the no. of Looked After Children)
  - Improving outcomes for Looked After Children
  - Reducing child poverty.
  - Places to go, things to do

## **5.0 Next steps**

- 5.1 It is proposed that we do not develop any further wedge CYPPs or replicate the individual service plans for agencies that already exist and have accountability mechanisms in place. Rather we develop local priorities for joint action and that the area delivery plan becomes the definitive document by which area committees discharge their enhanced role in influencing, and their developmental and consultative responsibilities in relation to Children's Services (as per the appropriate delegated function schedule which states that "the area committee will have democratic oversight demonstrated by endorsing the local priorities...").
- 5.2

- 5.3 Area Committees and local children's services leadership teams are being asked to review the city-wide priorities described in **Section 4.1** within the local context and to nominate a lead elected member on behalf of the area committee to work with the locality enabler to identify key local issues which will be built into the Area Delivery Plans for 2009/10.

Local Wedge Leadership Teams will hold a collective accountability to deliver the actions in collaboration with and supportive of extended service clusters in local communities. Integrated children's services teams are currently being developed to ensure resource is increasingly locked into family-centred responses.

5.4

After the recent themed meetings on Children's Services within many Area Committee areas, Elected Member engagement with extended service clusters and their management/leadership groups would be welcomed. It would provide a greater understanding of the work of Children's Services in and around their wards as we increasingly reengineer resources around localities for more effective and personalized responses to family need.

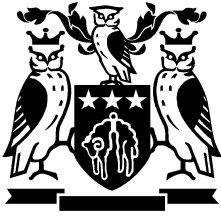
## **6.0 Recommendations**

The Committee is asked to:

- Note the contents of the report.
- Nominate an Elected Member to work with the Locality Enabler and the Area Manager on behalf of the Area Committee to develop the local context for these priorities and develop local actions for the Area Delivery Plan 2009/10.

## **Citations**

Children and Young People's Plan 2006-09



**Originators:** Shaid Mahmood

**Tel:** 0113 39 50215

**Report of the Director of Children’s Services**

**Inner North East Area Committee**

**Date: 1<sup>st</sup> December 2008**

**Subject: Revised Children’s Services arrangements for more effective locality working with families**

**Electoral Wards Affected:**

All

Ward Members consulted (referred to in report)

**Specific Implications For:**

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function  Delegated Executive Function available for Call In  Delegated Executive Function not available for Call In Details set out in the report

**Executive Summary**

- 1.0** Being more responsive to specific local needs was one of the key ambitions behind the evolution of our city’s children’s trust arrangements. Our approach demands a reshaping of our existing wedge children services arrangements and the strengthening of wider linkages, e.g. into Area Committees, to support extended service clusters<sup>1</sup> in their development. It conceives of the following key components:
- A Wedge Children’s Services Partnership to agree priorities for local service delivery with a wide range of partners and stakeholders beyond children’s services, including elected members (where agreed with each area committee)<sup>2</sup>

<sup>1</sup> There are some 38 extended service clusters consisting of schools, children’s centres, and other providers in the city. They offer a range of services already, for example, childr care and referrals to more specialised support, and are increasingly becoming key to the delivery of integrated services. These clusters are formalising their governance arrangements to become fit for purpose for service delivery and the local commissioning of services, for example, through forming collaborative committees or schools trusts.

<sup>2</sup> There are 5 wedges in Leeds – East, South, North East, North West and West. Each wedge is co-terminous an Inner and Outer Area Committee

- A Wedge based Children Leeds Leadership Team of officers from the Council and a range of partners to manage the integration of children's services locally

**2.0** The framework for locality working described in this report is a refinement of our existing arrangements and there will be no change to the accountabilities of council officers or to the council's constitution in relation to their activities.

**3.0** All partners will remain responsible and accountable for decisions on their services and resources and retain their statutory responsibilities through their individual services and to the Director of Children's Services as appropriate.

**4.0** All wedges are working towards full implementation of Leadership Teams by April 2009 – with the North East Leadership Team already in place and delivering from 1<sup>st</sup> September 2008.

**5.0** Director of Children's Services Unit staff will work with colleagues in Corporate Governance and Legal to secure the detailed framework as the locality children's trust arrangements evolve.

## **6.0 Recommendations**

The Committee is requested to:

- Note the report
- Nominate an Elected Member (where committees have not already done so) to:
  - (1) work with the Locality Enabler and the Area Manager (on behalf of the Area Committee) - to take these developments forward and
  - (2) to represent the Area Committee on the Children Leeds Partnership, subject to Member Management Committee approval.

It would be helpful if the elected member were the same member for developing the local priorities.

## **7.0 Appendices**

**Appendix 1:** Generic diagram of the Leeds Children's Trust Arrangements when they were set up in April 2007

**Appendix 2:** A copy of the report to Children's Services Scrutiny Committee on the Leadership Challenge for member information and interest

**Appendix 3:** A diagram to show how the developing local picture links to Area Committees and ensures engagement beyond Children's Services

**Appendix 4:** A list of the codes of corporate governance and how the revised arrangements will meet them

DRAFT

## 1.0 Purpose Of This Report

- 1.1 This report provides an overview of the evolution of locality children's trust arrangements. It seeks to inform the committee of developments in recent months, confirm the direction of travel for revised arrangements, and seeks member involvement in ensuring that priorities and actions are relevant and delivered by the Leadership Teams.

## 2.0 Background Information

- 2.1 The Children's Act 2004 heralded a period of a significant change and development for Children's Services through to 2014. Nationally, developments in shared systems and arrangements, integrated planning and commissioning, integrated systems, and integrated front line delivery are underway.

- 2.2 As **Appendix 1** shows, it has always been the intention that locality arrangements would be an integral part of the overall Children's Trust Arrangements. The 'West Leeds Project'<sup>3</sup> the work of the Brigshaw cluster in East Leeds, the 'Leadership Challenge' (**Appendix 2 for background information**) in the NETWORKS cluster in North East Leeds, and the School Partnership Trust in Garforth have helped us to understand better the things we need to do to deliver better services to families.

- 2.3 Most recently, we held a well attended and successful Governance Seminar (July 2008) with a wide range of stakeholders including elected members, school governors, and the voluntary, community, and faith sector. We received overwhelming endorsement of this approach to locality working.

- 2.4 Guiding principles have been developed through these discussions and these are:

- All partners will remain responsible and accountable for decisions on their individual services and resources<sup>4</sup>
- There will be no change to the accountabilities of council officers or to the council's constitution.
- Partners should work together locally with a common purpose to secure high quality integrated services for children, young people, and their families
- We must reduce duplication of effort and the number of meetings that take place around the same family issues in different agencies
- Revised locality arrangements should ensure leadership by and democratic accountability to elected members for the integration of children's services through Area Committees and their Area Delivery Plans
- The responsibilities and accountabilities of existing groups such as the Education Area Management Board and their frameworks will be secured in the new arrangements and these existing groups dissolved.

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<sup>3</sup> The West Leeds Project was established in 2005 in order to develop early knowledge and learning arising from the changes implemented by the Children Act, 2004, and the related Every Child Matters agenda.

<sup>4</sup> The Director of Children's Services (DCS) holds on behalf of the local authority those statutory accountabilities and responsibilities relating to the provision of all the authority's children's services. The DCS is accountable for the achievement of national and local outcomes and in turn can hold partners to account for delivering the outcomes in the City's Children and Young People's Plan. The Children's Act 2004 also requires a Lead or Executive Member for Children's Services. Cllr Golton fulfils this role in its broadest sense. However, given the size of the portfolio in Leeds, Cllr Harker fulfils the responsibilities in relation to education functions of the Council. Cllr Golton and Cllr Harker are supported by two lead members.

2.5 All of this collaborative work has determined the following core elements in the locality children's trust arrangements -

**2.6.1** A Wedge Children's Services Partnership with the breadth and depth of children, young people, and family services to develop priorities for improved targeting of resources. Rather than a formal and separate partnership with a plethora of meetings, this could consist of a series of community engagement events where local people could help to shape these priorities more effectively. We wish to seek help and support on how we could best achieve this engagement.

**2.6.2** Wedge Children Leeds Leadership Team with officer representation from extended service clusters (or other appropriate partnerships) and wedge leaders from children, young people, and family services to drive and manage service integration in response to the priorities and plans for the wedge.

We believe that this development of our locality working gives us more opportunities to discuss problems together, work better together, and improve professional practice, whilst retaining the lines of accountability that exist currently.

2.7 **Appendix 3** shows the revised arrangement. These core elements would be time limited from April 2009 and exist to deliver integrated children's services teams at cluster level.

2.8 Decision-making at local level often takes place along agency or service lines or in small groups working in isolation. It is envisaged that these emerging children's trust arrangements will help to:

- Reduce duplication of effort and the number of meetings that take place around the same family issues in different agencies
- Monitor and evaluate the local impact of services
- Consider and promote redirection of resources, where appropriate, to better meet the needs of children, young people and their families
- Promote a more flexible and creative use of resources.
- Recognise that children, young people, parents, and carers move across wedge and cluster boundaries to attend learning, work opportunities and access services. It is an imperative that service integration at all levels recognizes and addresses the associated challenges.

We need the Area Committees support and help to broaden the engagement of this arrangement with other key aspects of its work.

#### **4.0 Legal and Resource Implications**

4.1 Implications relate to the provision of advice, guidance and support for the further development of the arrangements outlined in this paper. This support will come from within existing resources.

4.2 The locality arrangements will fully meet the requirements of the code of corporate governance. Report will be taken to the corporate Audit and Governance Committee as appropriate. **Appendix 4** outlines how the arrangements will meet the code of corporate governance.

## **5.0 Conclusions**

- 5.1 Good progress has been made on the development of our concept for locality children's trust arrangements. The concept is very much a refinement of our existing governance and accountability but with greater reach and penetration into the localities in the city. The arrangements emphasize the need to provide local leadership to unblock barriers to improving outcomes for children and young people and the need for democratic accountability for the deployment of publicly funded resources.

## **6.0 Recommendations**

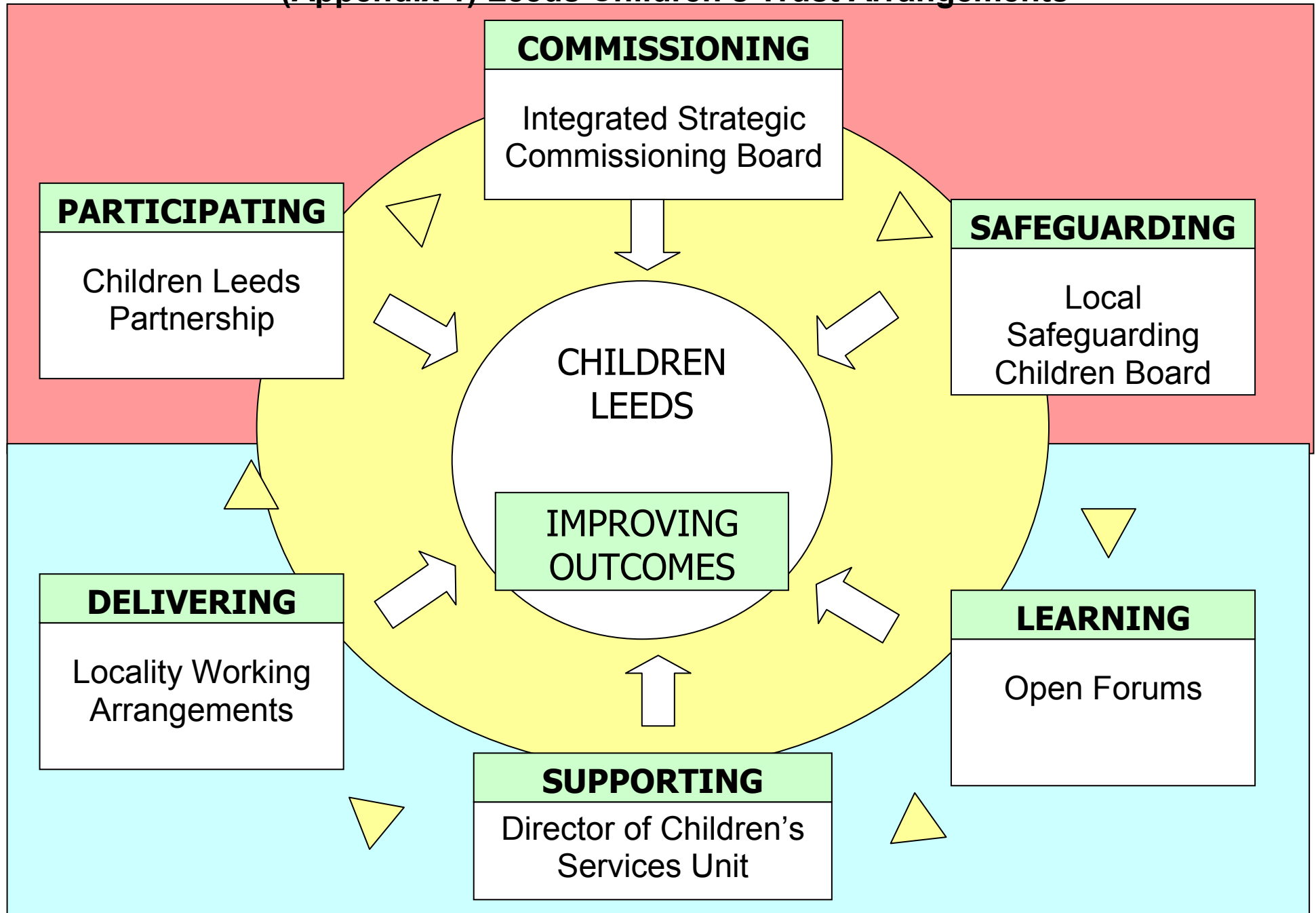
The Committee is requested to:

- Note the report
- Nominate an Elected Member (where committees have not already done so) to:
  - (1) work with the Locality Enabler and the Area Manager (on behalf of the Area Committee) - to take these developments forward and
  - (2) to represent the Area Committee on the North East Children Leeds Partnership, subject to Member Management Committee approval.

It would be helpful if the elected member were the same member for developing the local priorities.



# (Appendix 1) Leeds Children's Trust Arrangements



## Appendix 2 – The Leadership Challenge



**Leeds**  
CITY COUNCIL

**Originators:**  
Shaid Mahmood

**Tel:** 0113 395 0215

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### Report of the Director of Children's Services

### Children's Services Scrutiny Committee

**Date:** 16<sup>th</sup> October 2008

**Subject:** The Leadership Challenge

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#### Electoral Wards Affected:

All

Ward Members consulted  
(referred to in report)

#### Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

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### Executive Summary

1.0 The Leadership Challenge was a collaborative action learning project between Leeds City Council, Children Leeds, and the Improvement and Development Agency for local government (IDeA). It enabled the seaming together of three specific strands of interrelated work:

- The role of elected members as community leaders and champions for equality and diversity
- The evolving role of leaders and leadership within and around local communities, and
- The remodeling of children's services collaborative working arrangements in localities to improve outcomes for children and young people

2.0 The Challenge centered on the NETWORKS extended services cluster in the Meanwood, Moortown, Chapel Allerton area of the North East wedge of our city, crossing both political and service boundaries. Working across a diagonal slice of frontline professionals, local leaders, and citywide strategic commissioners the project sought to determine a better understanding of the leadership skills and behaviors that are required by integrated children's services leaders to help

unblock barriers to progress in improving outcomes for children young people and families.

- 3.0 The project was an action learning programme of work. It has initiated a number of further developments that have influenced our thinking in the city of the role of elected members as champions of children, young people, and families around clusters, and the shape of our locality children's trust arrangements. It has also influenced our thinking of the role of local leaders in commissioning at strategic, local, and individual levels, as articulated in our recent Executive Board paper in September.

### **Recommendation**

The Committee is requested to:

- Note the report
- Request a further report on the work to develop elected member roles around children's services aspects, the work to develop local children's trust arrangements and associated commissioning developments, and the products developed from the leadership challenge and their dissemination.

## 1.0 Purpose of this Report

1.1 This report seeks to explain why we initiated the Leadership Challenge project, how we did it, what we did, what the outcomes were, what we learnt from doing it, and what we are going to do with what we have learnt. Throughout the report are a number of short inserts taken directly from comments made by those involved with the project, as a way of sharing their learning with members of the Children's Services Scrutiny Board.

## 2.0 Why did we do it?

2.1 The Leadership Challenge was a collaborative action learning project between Leeds City Council, Children Leeds, and the Improvement and Development Agency for local government (IDeA). It enabled the seaming together of three specific strands of interrelated work:

- The role of elected members as community leaders and champions for equality and diversity
- The evolving role of leaders and leadership within and around local communities
- The remodeling of children's services collaborative working arrangements in localities to improve outcomes for children and young people

2.2 What would success for the project look like?

- Elected members would be actively involved and engaged locally and provide leadership to help unblock barriers to progress in improving outcomes.
- Connectivity between our local children's services leadership and our citywide children's trust arrangements would be better understood and improved.
- The skills and behaviors that leaders need in an integrated children's services world and the roles that we need locally to drive integration would be better understood
- The way we work with families and develop our collaborative problem solving skills would be improved
- Our frontline support staff would be actively involved in decision making processes and be supported to work well together on problem solving activities.
- Learning would be shared between those involved on the project, across the wedge, the city and nationally.

2.3 The Leadership Challenge centred on the NETWORKS extended services cluster around Carr Manor High School. The cluster was an advanced cluster with relationships between the high school, several primary schools, the Children's Centres and local voluntary youth provision already developing at a pace. It had been seeking to determine its future and as a consequence was enthusiastic about participating in the Challenge. Additionally, this cluster was of interest as it drew its children and young people from a number of ward boundaries - involving different political parties - and from across wedge and therefore service boundaries.

*"This project has helped us, as leaders, to look towards building sustainable relationships with other services, which enable us to do our own jobs better" .....a local leader*

## 3.0 How did we do it?

- 3.1 To initiate the project we brought together a diagonal slice of the key leadership components in three distinct strands:
- Equalities
  - Local Leadership, and
  - Strategic Commissioning
- 3.2 The Equalities Group was a delivery group of frontline practitioners many of whom had no history of working together. The Local Leadership Group were local children's service leaders, e.g. Head Teachers, Team Manager Children and Young People's Social Care, Children Centre Manager, or community leaders including elected members. The strategic commissioning group consisted of commissioners of a range of citywide children's services.
- 3.3 A project steering group was established consisting of the Deputy Director of Children's Services, the Locality Enabler for the North East, a senior manager from the Equalities Team, a senior manager from the policy, performance, and improvement team, a regional associate from the IDeA, and IDeA consultant, and a member from the NEtWORKS cluster management Group. The work was supported by two project officers. The role of the steering group was to manage the interrelationships of the three separate strands of work, to facilitate and drive the project, to negotiate the involvement of specific individuals as appropriate, to ensure shared learning opportunities within and across the strands was maximized, and to leverage key learning both citywide and nationally. The project was to run initially for 6 months – later extended to 9 months - from September 2007-July 2008.

*"Within this cluster, the challenge has helped us to have an 'open door' policy between our services, though we recognise that there are other services who we need to help join this journey".....a local leader*

#### **4.0 What did we do?**

- 4.1 It was quickly determined that the project required a problem solving activity to help initiate the work of the individual groups, to ensure a consistent connecting theme across the groups, and to elicit leadership behaviors to enable better understanding of what it took to unblock barriers to progress locally. It was agreed that the number of young people Not in Employment Education and Training within the city was a cause of concern. It had been identified that there were a number of common factors that led to a young person becoming NEET, however, many of these factors were being addressed with the young person in isolation and in the absence of a family approach. In discussion with the Locality Enabler, Primary Head Teachers and colleagues from Early Years had stated that the behaviors and conditions that led to young people becoming NEET at 16,17, and/or 19 years of age were clearly evident at an early age and that these behaviors were prevalent in families. Consequently, the problem-solving activity chosen to help initiate activities and elicit leadership behaviors through the course of the project was to develop a family based response to NEET.

*"The learning from this project has also enabled us to think creatively about how a locally based commissioning pilot could work!".....a strategic commissioner*

- 4.2 Families were identified by Head Teachers and Children Centre Managers from within the extended service cluster. Criteria for selection ranged from school

attendance, difficulties in engaging pupils/parents, carers, and siblings, troubling or challenging behaviors, and difficult or challenging family backgrounds. It was determined that the identified families were low income families living in deprived neighborhoods and that domestic violence was prevalent in some.

- 4.3 It became clear through the course of the Leadership Challenge that the common assessment framework (CAF) was fundamental to developing and landing an integrated response from children's services. Ideally, the CAF should help to identify the gaps in services that a family or an individual may need to improve their outcomes and serve as an evidence base for what is needed to do so, so that barriers to progress may be unblocked and resolved at the level closest to the family.

*"Having the opportunity to meet with each other and not to have to work in isolation has been really helpful. At the meetings we have been able to discuss our families, sharing knowledge and information. What has been really useful is that at some of our discussions colleagues know of some agency or somewhere to contact with issues that have arisen from their family on a CAF".....a frontline practitioner*

- 4.4 For many frontline practitioners the CAF was new and time was taken to provide training, development and follow-up support for the CAF process. Practitioners supported by their line managers found the CAF process easier to adopt than those practitioners that were less well supported. Nevertheless, through the course of the Challenge the interrelationships between the equalities group and the local leadership group developed to such an extent that support to those practitioners less well supported was secured.

*"The leaders i.e. our line managers have been very supportive of the process. We have been encouraged to attend the meetings and to be fully active in the project. To be part of the project has been an empowering process for the group members".....a frontline practitioner*

- 4.5 It also emerged through the period of the Challenge that the team around the practitioner within a service must be supportive of the CAF process for the practitioner to feel fully supported in implementing the changes that joint working arrangements demand. The project served to further highlight the expertise of those working directly with families and the need to further engage and harness this expertise in a way that is productive and that seeks to unblock barriers through local solutions.

*"....the group members who are involved in CAFs and multi agency group meetings, (reported) that families are finding that the behaviour their child was displaying has improved, and that as the parent they can play a part in improving their child's behaviour".....a frontline practitioner*

- 4.6 The local leadership group explored professional boundaries and service divisions that inhibited their ability to work together. In addition to wrestling with challenges for support and resources from the equalities group and improving their knowledge/understanding of strategic commissioning and their role in it, they explored leadership and the source of power, influence, and resources. Through the nine months of the project these local leaders became a more cohesive and cogent group. Attendance was high and increased over time as more local leaders joined the project, often actively seeking membership to the

group. Apart from bringing knowledge or resources to the table, these Leaders brought unique relationship networks into play to help solve problems collaboratively. It became apparent that loyalty to the families increased and the notion of joint accountability to children, young people, and families became increasingly important. Having the right person, at the right place, at the right time was important to ensuring needs were being met. Involvement in this project offered opportunities, information, and insights that were unavailable to others. Often this leadership came from those not in positions of relative power or authority. Leadership meant coordinating the wealth of ideas to help people make the right choices in connection with others locally. This learning informed the development of a specific role – the Integrated Services Leader – to add capacity and trial how this would work across neighboring clusters

*"This project has helped us, as leaders, to look towards building sustainable relationships with other services, which enable us to do our own jobs better" .....a local leader*

- 4.7 Attendance at the strategic commissioning group diminished over time but the group retained a small core membership for the lifetime of the project that continued to provide information, advice, and guidance to the local leadership on aspects of strategic commissioning. Both the equalities group and the local leadership group felt remote from strategic commissioning and wished to better understand the concept, their role in it, and how they could influence it through evidence based local intelligence or locally commissioned services. It felt to local leadership that strategic commissioners were often remote from the problems that needed to be resolved and were not using their local intelligence to inform and shape their commissioning work. In response, commissioners shared a simple 4-stage model of commissioning and worked with the other two groups to test the model against the NEET problem described earlier. Analysis of the local NEET picture provided by commissioners helped work on a joint response to NEET for the cluster, using outcome based accountability methods. This joint response led to discussions about how the local leadership group better aligned resources and service delivery to best fit the levels of local need. The collaboration resulted in the NETWORKS cluster contributing to the work on the commissioning specification for Information, Advice and Guidance (IAG) services in the city.

*"Through involvement with this project the Strategic Commissioning Group have recognised the need to engage with localities over the development of commissioning in Leeds" .....a strategic commissioner*

## **5.0 What were the outcomes of the project?**

- 5.1 In summary, the Leadership Challenge has:
- Developed action learning on the leadership behaviors needed locally through better integrated service delivery to improve outcomes for children, young people, and their families
  - Promoted greater understanding of the changing roles of practitioners, local leaders, and strategic commissioners focusing on outcomes
  - Explored what integration means at different levels of need and across service delivery through the CAF, directly supporting Narrowing the Gap and the governments' Place Shaping Agenda
  - Introduced family based preventative approaches to children and young people at risk of becoming NEET and agreed a common purpose around integration defining it for themselves

- Actively involved and engaged an increasingly broad range of partners and stakeholders including the voluntary, community, faith sector, elected members, the police and schools
- Provided a sense of local ownership through the development of local solutions
- Recognised the value of 'diagonal' slice working in improving outcomes for children, young people, and families

*"As leaders we have a critical role in enabling a culture change amongst our staff, through implementing our learning from this project"....a local leader*

## **6.0 What have we learnt by doing it?**

### 6.1 We have learnt:

- The value of the active involvement and engagement of elected members locally in challenging and supporting children's services colleagues to help unblock barriers to progress in improving outcomes.
- How to better connect our local children's services leadership and our citywide children's trust arrangements and improved our understanding of the roles that may help foster this connectivity locally.
- The skills and behaviors that leaders need in an integrated children's services world and the roles that we need locally to drive integration would be better understood
- How we can improve the way we work with families and develop our collaborative problem solving skills
- How our frontline support staff should be actively involved in decision making processes, supported in their work, and the methods we can use to help us solve problems and overcome barriers to progress.
- What we need to develop to help the learning from the Leadership Challenge to be shared between those involved on the project, across the wedge, the city and nationally.

*"As a leadership group, our specific response to enabling leadership capacity to support integrated working, is through the appointment of an 'Integrated Services Leader' who will be enabled, with our full permissions to lead integration in our cluster".....a local leader*

## **7.0 What are we doing with what we have learnt?**

### 7.1 We are:

- Informing the work of member development in the local authority in relation to leadership of children's services locally.
- Informing the work of children's services leadership development in the city.
- Developing products to use nationally so that others may aspire to their own leadership challenge and provide pointers on how to lead together that explore local joint accountability and the leadership skills and behaviors that underpin it.
- Informing the work on revising our strategic commissioning framework to bring in the benefits of local intelligence to inform city wide and local commissioning and bring meaning and connectivity to the integrated strategic commissioning strategy locally. In doing so, we have sought to



build in learning from the recent work of the Joint Preventative Commissioning Panel on wedge based innovation funding.

- Informing the work on our locality children's trust arrangements to deliver step-changes in the way children's services leaders collaborate together locally. Indeed, children services in the North East wedge have assembled a Children's Service Leadership Team based on their experience of connected leadership and are developing their working arrangements further to provide effective support for local solutions.
- Trialing a new role – the integrated services leader – in the cluster and across other extended service clusters to better integrate in an environment where there are movements of children and young people to attend learning or support.
- Providing CAF and lead professional training across the North East Wedge with increasing engagement.
- Exploring with Health, PCT, Police, the VCFS, and Housing how we better engage and have the right leadership in our leadership teams locally.

*"Connected leadership is something which will enable us to deliver better and more integrated children's services".....a local leader*

## **8.0 Conclusions**

8.1 Earlier in this report we articulated our success criteria as being:

- Elected members would be actively involved and engaged locally and provide leadership to help unblock barriers to progress in improving outcomes.
- Connectivity between our local children's services leadership and our citywide children's trust arrangements would be better understood and improved.
- The skills and behaviors that leaders need in an integrated children's services world and the roles that we need locally to drive integration would be better understood
- The way we work with families and develop our collaborative problem solving skills would be improved
- Our frontline support staff would be actively involved in decision making processes and work well together on problem solving activities.
- Learning would be shared between those involved on the project, across the wedge, the city and nationally.

8.2 We have made strong progress across all 6 criteria in completing the Leadership Challenge project. We have taken stock of our learning and are beginning to apply it in a range of further developments – fulfilling our original intention of action learning.

8.3 Creating strong, prosperous, and cohesive communities - in which the Council's role in providing community leadership and nurturing it in others is crucial - is both a corporate priority and an integral part of the Vision for Leeds. The Leadership Challenge has responded directly to the key requirements of the next CPA Corporate Assessment and the 'Strong and Prosperous Communities' white paper in relation to leadership development and partnership working.

8.4 The Leeds Strategic Plan articulates a single shared set of outcomes and priorities for the city in agreement with partners. The Leadership Challenge has enabled a collaborative problem solving focus on a family approach to NEET that directly

contributes to the achievement of these priorities and affords a new way to approach our individual and joint accountabilities in relation to the Strategic Plan and its local derivations.

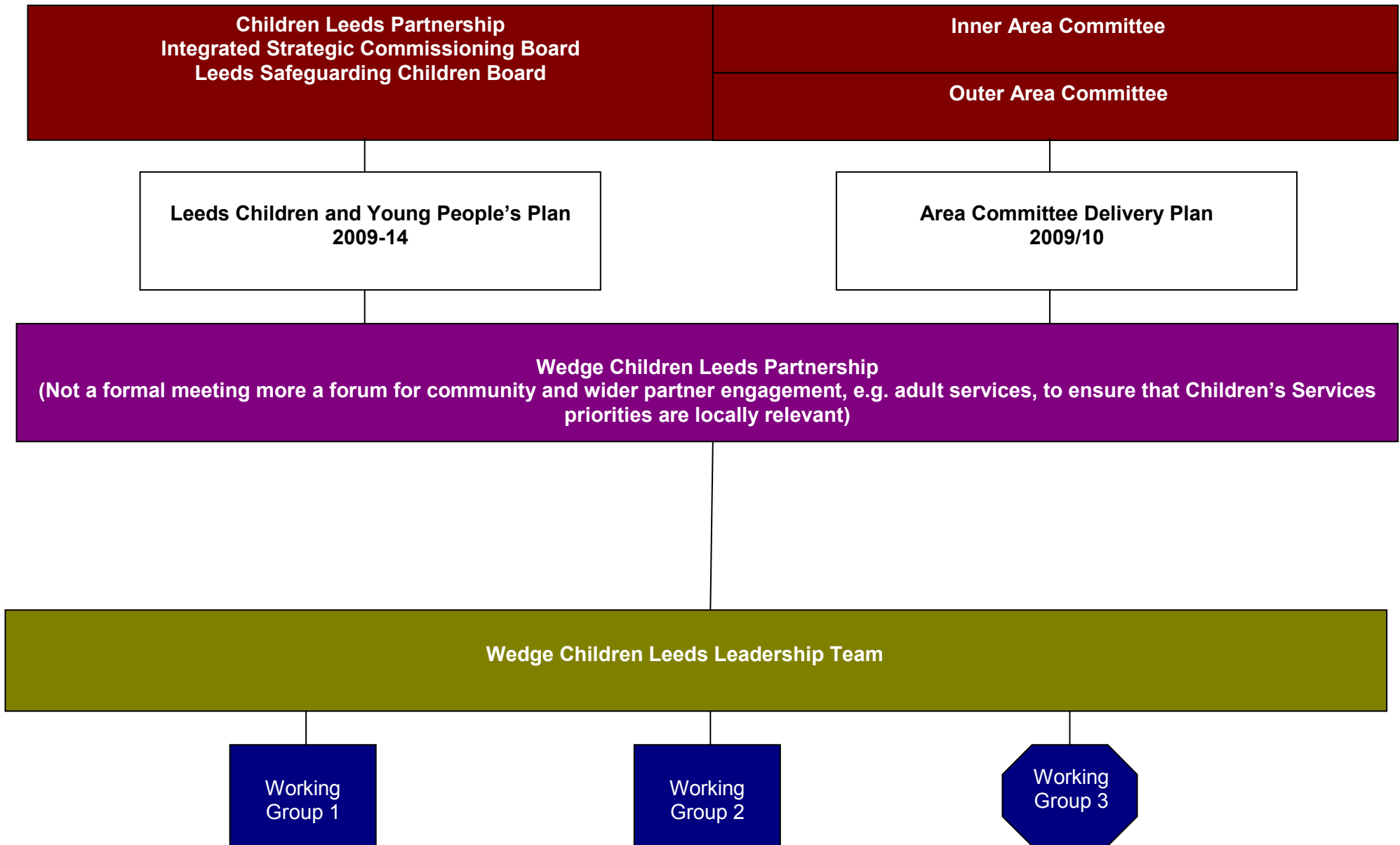
- 8.5 The Leadership Challenge has directly influenced the shape of the locality dimension of our children's trust arrangements in the city. Children's services are developing leadership teams of officers from Children's Services and partnerships – which we envisage - would have a key role for elected members to provide connected leadership of our collaborative work. It has also influenced our work on the revised commissioning framework and introduced important opportunities to commission services and develop our thinking on the roles that can help the integration of Children's services locally.
- 8.6 Finally, the Leadership Challenge has been both a local and a national collaboration. The opportunity for Leeds to contribute to national work on developing leadership in an integrated children's services world is significant and we will ensure that the opportunity is not lost.

## **9.0 Recommendations**

The Committee is requested to:

- Note the report
- Request a further report on the work to develop elected member roles around children's services aspects, the work to develop local children's trust arrangements and associated commissioning developments, and the products developed from the leadership challenge and their dissemination.

### Appendix 3 – What the revised arrangements will look like



## **Appendix 4 - How we will meet the requirements of the Code of corporate governance?**

- 1.1 **Focussing on the Council's purpose and community needs**
  - a. The wedge based arrangements described above will directly support the delivery of the priorities of the Leeds Children and Young People's Plan.
  - b. Wedge children and young people's plans will be expressed in area delivery plans at area committee level ensuring connectivity to the Leeds Strategic Plan. These local plans will help to deliver services that meet the needs of the local community and ensure that services are prioritised and resources directed to those who need it most.
  - c. The wedge partnership will ensure that local priorities are developed, understood, and direct the work of children's services officers at leadership teams. The wedge partnership will also develop effective relationships and partnerships with other public, private and voluntary, community, and faith sector organisations.
  
- 1.2 **Having clear responsibilities and arrangements for accountability**
  - a. The revised arrangements at locality level propose no changes to the scheme of delegated council responsibilities to Directors and other appropriate officers at this time.
  - c. Reports on the activities of local arrangements will be provided to the Children's Services Scrutiny Committee to discharge the council's scrutiny responsibilities.
  - d. There will be no change to the council's Constitution including the scheme of delegation of Council and Executive functions in relation to Children's Services, protocols governing member/ Children's Services officer relations and the roles of members and officers in decision making.
  
- 1.3 **Good conduct and behaviour**
  - a. The Council's values, codes of conduct, and protocols will apply to elected members and officers/employees on wedge based locality arrangements so that employees of the authority are not influenced by prejudice, bias, or conflicts of interest in dealing with different stakeholders.
  - b. The governance framework that applies to significant partnerships such as the Children Leeds Partnerships and indeed that of the children trust arrangements in the city will apply to these local arrangements.
  
- 1.4 **Taking informed and transparent decisions which are subject to effective scrutiny and risk management.**
  - a. Decision-making by Council officers at wedge level will be transparent and decisions taken will be recorded in minutes of meetings and reports and these will be available publicly.
  - b. Decisions and decision makers will be scrutinised and held to account through Children's Services Scrutiny Committees and locally by Area Committees, through reports on children's services actions in Area Committee delivery plans.
  - c. In quality assuring the children's services arrangements at locality level the council's risk management process in relation to significant partnerships will apply.
  
- 1.5 **Developing the capacity and capability of members and officers to be effective.**

- a. We will communicate with the Council's committees on the developments on locality working arrangements.
- b. We will inform member development programmes to ensure understanding of what we are doing and engage elected members on the locality working arrangements.
- c. We have held a number of meetings and seminars in wedges and with officers at the centre, including those of partners agencies, to engage in discussion on the new arrangements and will work with officers and elected members to develop the arrangements in the coming months.
- d. We have and will continue to communicate through the Every Child Matters Update document that is distributed widely on a fortnightly basis.
- e. We will work with corporate governance/legal officers to develop the detailed terms of reference for the arrangements and communicate them widely.
- f. We will ensure that what we have learnt in developing locality arrangements informs leadership development programmes such as from 'Good to Great' so that we share the experience in a 'one council' approach.

#### 1.6 **Engaging with local people and other stakeholders**

- a. The locality trust arrangements will form and maintain relationships with the leaders of other organisations
- b. Local forum events will be held by the partnership to ensure local priorities are expressed in wedge children and young people's plans
- c. Themed meetings on aspects of children's services will be held in collaboration with elected members at area committees and with the community
- d. Extended service clusters will express local priorities in their development plans that will be supported by wedge leaders
- e. The local children and young people's plans will be expressed in the area committee delivery plan
- f. The participation of children, young people, parents and carers in shaping local services will be integral to the locality trust arrangements as they are to the city wide arrangements.



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## Report of the East North East Area Manager

### North East (Inner) Area Committee

Date: 1st December 2008

### Subject: Well-Being Budget – Project/Activity Proposals

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#### Electoral Wards Affected:

Chapel Allerton  
Moortown  
Roundhay

Ward members consulted  
(referred to in this report)

#### Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council  
Function

Delegated Executive  
Function available  
for Call In

Delegated Executive  
Function not available for  
Call In Details set out in the  
report

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## Executive Summary

This report contains details of proposed projects/activities to deliver local actions relating to agreed themes and outcomes of the Area Delivery Plan. The projects have been discussed at a meeting of Area Committee's Member Well-Being Group and their recommendations are included for noting and/or approving. The latest financial position of the Wellbeing (revenue and capital) budget are also provided.

## **Purpose of this report**

1. The purpose of this report is to update the Area Committee on project applications/proposals that have been discussed with the Member Working Group since the last Area Committee meeting and to seek approval of their recommendations where relevant.
2. The latest financial position of the revenue and capital Wellbeing budgets is provided to assist the decision making, attached as appendix A (includes Small Grants scheme) and appendix B.

## **Background**

3. At the Special Meeting in August 2008, the Area Committee agreed to split the Well-Being Fund between the strategic themes identified in the Area Delivery Plan, as well as retaining an element of funding for ward based projects and continuation of the Small Grants scheme.
4. The spending decisions made to date against each heading are summarised in appendix A.
5. Four applications/proposals have been received since the last Area Committee from organisations wishing to deliver activities which will help contribute towards achieving outcomes identified within the Area Delivery Plan.
6. The Wellbeing Members Working Group met on the 17<sup>th</sup> November 2008. A number of issues/questions that arose from that meeting were looked into. As a result, Members from the Working Group were provided with the additional information gathered and recommendations agreed as set out in this report.

## **Project/Activity Proposals**

### **LCC - Roundhay Festive Lights (requesting £5,960 revenue – Roundhay Ward Pot)**

7. The proposal will see the installation of festive lights on Street Lane in the Roundhay ward. This will cover the installation of electrical equipment to eleven lighting columns totalling £4,180 (£350 per column) and the cost of renting and installing twelve motifs for the 2008 Christmas period totalling £1,776 (£148 per column).
8. The festive lights will run from the Deer Park pub to the petrol station on Street Lane, which will cover most of Street Lane shopping district. A motif will be fixed on each street light in this area. An additional motif is also proposed at Oakwood District Centre utilising the existing fitting/electrics.
9. The Council's Street Lighting PFI Senior Engineer has confirmed that if the street columns/lights are replaced in 2010 as part of the citywide replacement programme then they would be replaced like for like, meaning the festive light fixtures and fittings will be included on the new lighting columns at no additional cost. The cost for renting the 12 motifs for 2009/10 will be £1,776 (plus inflation). The Area Committee will need to meet this cost next year if no sponsorship is found.



10. The project will deliver the local improvement priorities of 'increasing sense of belonging and pride in local neighbourhoods that help to build cohesive communities,' as part of the Stronger Communities theme of the 2008-2011 Area Delivery Plan.
11. *The Well Being Fund Working Group agreed for the cost of this project to be initially be met from the Roundhay members ward pot (and therefore does not require referral to Area Committee for approval). It was agreed that the Roundhay Members pot will be reimbursed should a festive light programme for the three wards be agreed, including initial capital start-up costs and on-going revenue commitments, detailed in paragraph 8.*
- North Leeds Bowling Club (requesting £9,720 - capital)**
12. North Leeds Bowling Club wish to construct a disabled toilet facility on the side of the building and install a disabled ramp into the pavilion. The improvements are required in order to comply with the Disability Discrimination Act and to provide safe and comfortable use of the facilities. The majority of the club's members are over 60 and the club also hosts an annual over 90's bowling competition.
13. The disabled toilet will be built onto the side of the pavilion and will be a wooden construction to match the existing facilities.
14. The project will deliver the local improvement priorities of 'improving the facilities and range of sporting and cultural activities available in Inner North East Leeds' as part of the Learning theme of the 2008-2011 Area Delivery Plan.
15. *The Well Being Fund Working Group recommended that funding totalling £7,000 be approved with the expectation that the club seek the remaining £2,720 from other sources, such as their own funds, the PCT or Voluntary Action Leeds.*
- Air Cadets 208 Squadron (£3,500 – capital)**
16. The Air Cadet Squadron require additional ICT equipment to provide improved facilities for the cadets that attend. The new equipment is needed as the number of cadets has increased from 12 to a parade strength of 57.
17. The new equipment will lead to improved learning outcomes for the cadets in relation to their academic work. This includes Air Training Corps Examinations, BTEC in Aviation Studies, developing leadership skills and Duke of Edinburgh Awards. It will also allow the volunteers to use their time efficiently and provide better classes and outcomes for young people.
18. The upgrades include a server, laser printer, computers, software, networking system, external hard-drive for data and backup for resource security, ceiling mounted projector, walkie talkies, a lap Top, white board, flip chart easel, radio mast Installation and design and installation costs.
19. The project will deliver Action C3 that seeks to 'Improve learning outcomes for all 16 year olds,' as part of the Learning theme of the 2008-2011 Area Delivery Plan.
20. *The Well Being Fund Working Group recommended that funding totalling £3,000 be approved for this project with the expectation that the remaining £500 can be found from elsewhere. This is subject to further financial/constitutional information being provided to the Area Management Team as part of the application process.*

### **Moor Allerton Hall Primary School (£3,500 – capital)**

21. The school have applied for £3,500 to construct a woodland trail. The project seeks too improve learning outcomes for young people by creating a stimulating facility that will improve children’s emotional well being and encourage meaningful and cooperative play. The project will install a grassy woodland trail with hard paths, seating, a shelter, a decked area and a wooden play structure for climbing and balancing.
22. The school recently extended their playground area to include this additional piece of land at a cost of £6,500. The total cost of the project is £13,496 and the school have applied for £10,000 from Awards For all. They are due to hear if this has been successful at the beginning of the new year.
23. The project will deliver the local improvement priorities of ‘addressing neighbourhood problem sites; improve cleanliness and access to and quality of green spaces’ as part of the Environment theme of the 2008-2011 Area Delivery Plan.
24. *The Well Being Fund Working Group agreed in principle to making a contribution to this project. However, they had concerns about a precedent being set for funding such a project within school boundaries and therefore wanted more information on the true extent of community access to the facility/land and the lack of contribution from the school budget (including its delegated capital budget), which they understood to be in a healthy position. The decision was therefore deferred to the Area Committee to make - where it was hoped an update on these issues could be provided by the school to help inform the decision.*

### **Recommendations**

25. The Area Committee is requested to note the contents of this report and approve the following amounts of Wellbeing budget to be released to the projects listed;
  - a) North Leeds Bowling Club £7,0000 – capital
  - b) Air Cadets 208 Squadron £3,000 – capital
27. The Area Committee is requested to note the approval of £5,960 from the Roundhay Ward Pot for the establishment of festive lights in that ward, with the intention for the Working Member Group to consider an Area Committee wide programme of festive light installations at a future date and if agreed, for the £5,960 to be reimbursed to the Roundhay Ward Pot.
28. The Area Committee is asked to debate the following application in light of the recommendations made by the Member Wellbeing Group and any further information supplied at the meeting and reach a decision on whether to approve or not:
  - (a) Moor Allerton Hall Primary School (£3,500 - capital)

Appendix A

ADP Priority Theme (link back to the Leeds Strategic Plan)	Example outcomes/issues covered	Allocation			
		%	£		
Thriving Communities	Reducing fuel poverty, reducing crime/fear of crime, reducing reoffending, tackling ASB, reducing out of work benefit claimants, supporting extended schools and Every Child Matters, positive activities for young people	31	55,127	North East Leeds Football	-£285.00
				Chapel Allerton Cleanup	£100.00
				Beckhill Clean up	£170.00
				recharge - information ribbon	£5,500.00
				Summer Sports Activities	£11,940.00
				Drugs and Robbery Road show	£500.00
				Gangs - Hoodies or Goodies	£2,000.00
				Deen Enterprises Comm. Forum - Youth Club	£2,198.05
				Karate for Inner City Kids	£3,000.00
				<b>TOTAL</b>	<b>£25,123.05</b>
				<b>BUDGET</b>	<b>£55,126.59</b>
<b>REMAINING</b>	<b>£30,003.54</b>				

Environment	Greater recycling, cleaner streets/open spaces - inc purchase of skips, litter bins etc	18	28,815	JCB Plant Hire	£150.00
				JCB Plant Hire	£152.88
				Environmental Summer Playscheme	£6,590.00
				Skip for Roundhay Allotments	£85.00
				Skip Gledhow Valley Allotments	£100.00
				Skip for Reginald Row	£170.00
				Skip in Shelbrookes	£340.00
				Changeover skip for Gledhow Valley Allotments	£120.00
				Skip North Park Allotments	£140.00
				Skip Gledhow Valley Allotments	£170.00
				Recharge for skip in Roundhay	£100.00
				Skip Mill Field Primary School	£560.00
				Skips for Chapel Allerton arts festival	£420.00
Skip	£85.00				

				Tree Management Plan	£7,800.00
				Skips for Chapeltown	£1,760.00
				Skips for Chapeltown mini cleanup	£880.00
				Probation Services	£5,000.00
				Skip for rear of Reginald Row shops	£15.00
				Operation Champion in Sholebroke's 29/04/2008	£60.00
				Skip Hire Scott Hall Clean Up	£575.00
				Skip Hire Scott Hall Mini Clean Up	£400.00
				Gledhow Valley Allotments	£120.00
				Skip hire for Operation Champion on 1/10/08	£600.00
				Stonegate Road Allotment	£120.00
				Skips Queenshill	£360.00
				Skip Methleys Clean Up	£360.00
				Skip North Park Allotments	£120.00
				Skip Meanwood Parkside	£120.00
				Skip Roundhay Allotments	£120.00
				<b>TOTAL</b>	<b>£27,592.88</b>
				<b>BUDGET</b>	<b>£28,815.44</b>
				<b>REMAINING</b>	<b>£1,222.56</b>

Stronger Communities	Increase in people engaged in community activities, more local influence in decision making, increase in community pride and sense of neighbourhood	17	27,215	Hospitality - Community Engagement	£39.95
				Moortown Community Engagement Event	£160.00
				Roundhay Community Eng. - Leaflet distrib.	£475.00
				Stall at Oakwood Farmers Market	£10.00
				Digital artwork and printing – Community Engagement	£250.00
				Artwork for posters	£180.00
				Printing Costs for Community Engagement	£417.00
				Freepost for action Cards	£73.40
				Face Painting - Chapeltown community Day	£62.50
				Promotional Services - Chapeltown community Day	£20.89
				Refreshments for MAP Development meeting	£24.00
				Circus Skills Workshop	£90.00

					Printing – Take Action Cards	£417.00
					<b>TOTAL</b>	<b>£2,219.74</b>
					<b>BUDGET</b>	<b>£27,214.58</b>
					<b>REMAINING</b>	<b>£24,994.84</b>
Transport	Resident parking schemes, promoting cycling, walking buses etc	16	25,613		<b>TOTAL</b>	<b>£0.00</b>
					<b>BUDGET</b>	<b>£25,613.72</b>
					<b>REMAINING</b>	<b>£25,613.72</b>
Culture	Greater use of libraries, support local festivals, increase participation in sport	6	9,605		Chapel Allerton Arts Festival	£10,000.00
					<b>TOTAL</b>	<b>£10,000.00</b>
					<b>BUDGET</b>	<b>£9,605.15</b>
					<b>REMAINING</b>	<b>-£394.85</b>
Health & Wellbeing	Reduction in smoking, increase physical activity/reduce obesity rate, reduce teenage conceptions, increase independent living/choices for vulnerable adults.	6	9,605		Tai Chi Classes	£1,500.00
					Yorkshire Cricket Bat	£175.00
					<b>TOTAL</b>	<b>£1,675.00</b>
					<b>BUDGET</b>	<b>£9,605.15</b>
					<b>REMAINING</b>	<b>£7,930.15</b>
Learning/Enterprise & Economy	Better skilled school leavers, Reducing worklessness	6	9,605		<b>TOTAL</b>	<b>£0.00</b>
					<b>BUDGET</b>	<b>£9,605.15</b>
					<b>REMAINING</b>	<b>£9,605.15</b>
<b>Total Commissioning Pot</b>		<b>100</b>	<b>165,583</b>			
Exec Board One-off Allocation	Conservation reviews/NDS and Resident Parking schemes		50,000		Chapel Allerton Conservation Area Review	£7,000.00
					Meanwoodside East Cons. Area Review	£7,000.00
					Steinbeck Church Feasibility Study	£9,000.00
					Chapel Allerton Neighbourhood Plan	£9,810.00
					Roundhay Design Statement	£10,000.00
					Roundhay Neighbourhood design statement	£4,220.00
					<b>TOTAL</b>	<b>£27,220.00</b>
					<b>BUDGET</b>	<b>£30,190.00</b>

				<b>REMAINING</b>	<b>£2,970.00</b>
Small Grants	Consultation - future of Gledhow Valley woods				£500.00
	The Leeds Gathering				£500.00
	Guide Camp 2008				£486.00
	In Bloom Open Day				£500.00
	Nelson Mandela Birthday Celebration				£400.00
	Leeds NE Junior Football Team				£500.00
	Kids Day out				£500.00
	Wensley Drive Centenary Street Event				£225.00
	Moor Allerton Community Event				£428.00
	Enhancement of school environment				£500.00
	Bulb Bonanza				£250.00
	Fencing on Church Crescent & Highwood Avn				£500.00
	<b>TOTAL</b>			9,000	<b>£5,289.00</b>
<b>BUDGET</b>				<b>£9,000.00</b>	
<b>REMAINING</b>				<b>£3,711.00</b>	
Ward Pots (£10k + c/f)					
	RJC recharge				£1,947.00
	<b>TOTAL</b>				<b>£1,947.00</b>
	<b>Budget</b>				<b>£16,947.00</b>
	<b>Remaining</b>	16,947			<b>£15,000.00</b>
Chapel Allerton Ward	Roundhay (Street Lane) Festive Lights				£5,960.00
	Gledhow Rise Traffic Management Scheme				£5,000.00
	West Park Street Nameplate				£3,379.68
	<b>TOTAL</b>				<b>£14,339.68</b>
	<b>BUDGET</b>				<b>£20,000.00</b>
	<b>REMAINING</b>	20,000			<b>£5,660.00</b>
Roundhay Ward	<b>TOTAL</b>				<b>£0.00</b>
	<b>BUDGET</b>				<b>£20,000.00</b>
	<b>REMAINING</b>	20,000			<b>£20,000.00</b>
Moortown Ward					
<b>Total Well-Being</b>			<b>281,532</b>		

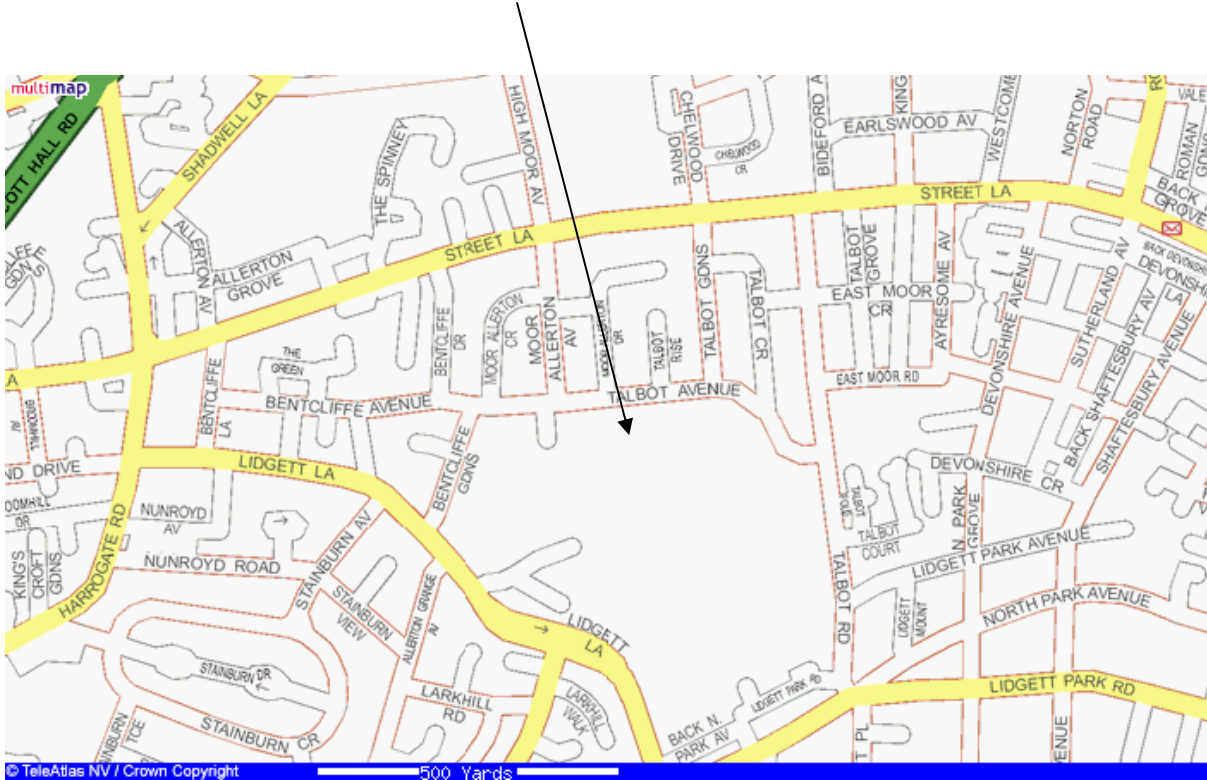
## Appendix B – Capital Wellbeing Allocation and Spend

<u>NUMBER</u>	<u>TITLE</u> <u>INNER</u>	<u>BUDGET</u>	<u>Committed</u> 000's	<u>Actuals</u> 000's
		<b>TOTAL BUDGET</b>	<b>499.6</b>	<b>499.6</b>
2004/5	01879/NEI/000	Miles Hill Sure Start Centre	20.0	20.0
2004/5	01879/NEI/001	Seven Arts Community Centre	25.0	25.0
2004/5	01879/NEI/002	Gate-It On The Granges Contribution	7.0	7.0
2004/5	01879/NEI/003	North Leeds Bowling Club Fencing	8.6	8.6
2005/6	01879/NEI/004	Open Door' Project - 225 Lidgett Lane	3.5	3.5
2005/6	01879/NEI/005	Moortown RUFC	0.0	0.0
2005/6	01879/NEI/006	New Roof - Roscoe Methodist Church	20.0	20.0
2005/6	01879/NEI/007	Scott Hall Sports Centre	15.0	15.0
2005/6	01879/NEI/008	Queenshill Drive Drying Area Project	0.0	0.0
2005/6	01879/NEI/009	North Park Avenue Allotments Project	3.0	3.0
2005/6	01879/NEI/OI0	Extension of Community Hall	20.0	20.0
2005/6	01879/NEI/OI1	North Leeds Cricket Nets Ground Development	15.0	15.0
2005/6	01879/NEI/OI2	Meanwood Methodist Church Disabled Toilets	7.7	7.7
2005/6	01879/NEI/OI3	53 Louis Street Disabled Access	6.0	6.0
2006/7	01879/NEI/OI4	Cowper Street Community Gardens	7.0	7.0
2006/7	01879/NEI/OI5	Alleys & Ginnels Saftey Improvements	75.0	37.7
2006/7	01879/NEI/OI6	Meanwood Park Improvements	39.5	39.5
2006/7	01879/NEI/OI7	St Andrews Church Comm Project	12.5	12.5
2006/7	01879/NEI/OI8	Potternewton Park	5.0	5.0
2006/7	01879/NEI/OI9	Chapel Allerton Methodist Church - Disabled Lift	14.4	14.4
2006/7	01879/NEI/OZ0	Stainbeck Church Outreach & Development Project	3.3	3.3
2006/7	01879/NEI/OZ1	Fieldhouse Drive Improvements	2.4	2.4
2007/8	01879/NEI/OZ2	Gledhow Valley Lake Disabled Access Path	10.1	10.1
2007/8	01879/NEI/OZ3	Fencing At North Leeds Cricket Club	15.0	15.0
2007/8	01879/NEI/OZ4	Seven Community Arts Centre	20.0	20.0
2007/8	01879/NEI/OZ5	Deen Enterprises Community Forum Minibus	8.0	8.0
2007/8	01879/NEI/OZ6	Roundhegians Sports - Kitchen Upgrade	2.5	2.5
2007/8	01879/NEI/OZ7	Lidgett Pk Methodist Church-Room For All	7.0	7.0
2007/8	01879/NEI/OZ8	Moor Allerton Sports Ctre - Carpark Imps	12.0	12.0
2007/8	01879/NEI/OZ9	Woodhouse Cricket Club	6.0	6.0
2007/8	01879/NEI/OE0	Sugarwell Hill Entrance	5.0	5.0
2007/8	01879/NEI/OE1	Friends of Wykebeck Valley Woods - Bridge	7.0	7.0
2008/09	01879/NEI/OE2	Gledhow Rise Traffic Mgt Measures	5.0	0.0
2008/09	01879/NEI/OE3	Toliet Replacement St Andrews Church	10.0	10.0
2008/09	01879/NEI/OE4	Electrical work at Meanwood Parkside Road	1.1	1.1
2008/09	1879/NEI/OE5	Meanwood Urban Valley Farm	5.9	0.0
2008/09	01879/NEI/OE7	Roundhay Cricket Wickets	7.1	0.0
2008/09	01879/NEI/OE6	Gledhow Towers CCTV	4.4	0.0
		<b>TOTAL</b>	<b>436.0</b>	<b>376.3</b>
		<b>Unallocated Budget remaining</b>	<b>63.6</b>	<b>123.3</b>
		North Leeds Bowling Club	7.0	
		Air Cadets 208 Squadron	3.0	
		<b>Unallocated budget remaining</b>	<b>53.6</b>	

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## NE City Learning Centre, Allerton Grange High School, Talbot Avenue



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